SECTION I: General Perspectives on Reopening

A. COVID-19 Data Dashboards

- Pennsylvania Department of Health
  https://www.health.pa.gov/topics/disease/coronavirus/Pages/Cases.aspx

- Pennsylvania Department of Health COVID Vaccine Provider Map
  https://padoh.maps.arcgis.com/apps/webappviewer/index.html?id=0ea7864ea98d423daa3f1711e3c8a09e

- Centers for Disease Control COVID State-Level Data Tracker
  https://www.cdc.gov/covid-data-tracker/index.html#cases

- Centers for Disease Control COVID County-Level Data Tracker

- Centers for Disease Control map of COVID-19 variant case count by state

- Harvard Global Health Institute County-level COVID Risk Levels
  https://globalepidemics.org/key-metrics-for-covid-suppression/

- Johns Hopkins University COVID Dashboard
  https://coronavirus.jhu.edu/us-map

- New York Times Coronavirus Vaccine Tracker

- Interactive Tracker of Coronavirus Cases at Colleges and Universities (NY Times)

- Downloadable Database of Coronavirus Cases at Colleges and Universities (NY Times)

- World Health Organization COVID tracker
  https://covid19.who.int/

- Tracing State-Level Responses to COVID-19
  https://www.covidexitstrategy.org/

- The COVID-19 Racial Data Tracker and Dashboard
  https://covidtracking.com/race
A. COVID-19 Data Dashboards

- COVID-19 The Global Crisis – In Data
  https://ig.ft.com/coronavirus-global-data/

- Real-Time Mapping of COVID-19 Indicators by County (Carnegie Mellon University)
  https://covidcast.cmu.edu

- Pennsylvania Risk-Based COVID-19 Decision Support Tool
  https://www.scribd.com/document/482860849/CMU-Risk-Based-Decision-Support-Tool#from_embed

- Pennsylvania Department of Health COVID Vaccination Dashboard
  https://www.health.pa.gov/topics/disease/coronavirus/Pages/Vaccine.aspx

- COVID-19 Event Risk Assessment Planning Tool (Georgie Institute of Tech.)
  https://covid19risk.biosci.gatech.edu/

- Interactive Map of State-by-State COVID Travel Restrictions (AAA, Nov. 2020)
  https://gds.maps.arcgis.com/apps/webappviewer/index.html?id=2ec42826968d4d0980cccc0bbfe0c7c

- College COVID-19 Dashboards, and Transparency: Practical Approaches
  https://yale.box.com/s/khijenxuonmhm5szf1fsk3yqe4t3lt4f

- We Rate Covid Dashboards (Yale School of Public Health)
  https://www.ratecoviddashboard.com/

- SARS-CoV-2 Variants

B. Actual College and University Reopening Plans - AICUP Members

- Albright College
  https://www.albright.edu/about-albright/buildings-facilities/gable-center/covid-19/

- Allegheny College
  https://sites.allegheny.edu/covid19/

- Alvernia University
  https://www.alvernia.edu/current-students/health-wellness-center/health-alerts#

- Arcadia University
  https://www.arcadia.edu/university/covid-19/spring-2021
B. Actual College and University Reopening Plans - AICUP Members (cont’d)

- Bryn Athyn College
  https://brynathyn.edu/covid-19-update/

- Bryn Mawr College
  https://www.brynmawr.edu/coronavirus

- Bucknell University
  https://www.bucknell.edu/life-bucknell/fall-reopening

- Cabrini University
  https://www.cabrini.edu/about/media-hub/news/2020/winterim-and-spring-2021

- Cairn University
  https://cairn.edu/covid19/

- Carlow University
  https://www.carlow.edu/re-entry.aspx

- Carnegie Mellon University
  https://www.cmu.edu/coronavirus/index.html

- Cedar Crest College
  https://www.cedarcrest.edu/healthservices/covid.shtm

- Chatham University
  https://www.chatham.edu/fall2020/spring-2021-plans.html

- Chestnut Hill College
  https://www.chc.edu/return-campus-spring-2021

- Delaware Valley University
  https://delval.edu/life-at-delval/health-services/covid-19-information

- DeSales University
  https://www.desales.edu/inside-desales/emergency-updates

- Dickinson College
  https://www.dickinson.edu/homepage/1434/reopening_dashboard

- Drexel University
  https://drexel.edu/coronavirus/
B. Actual College and University Reopening Plans - AICUP Members (cont’d)

- Duquesne University
  https://covid19.duq.edu/

- Eastern University
  https://www.eastern.edu/covid-19-updates-students

- Elizabethtown College
  https://www.etown.edu/covid/covid_19.aspx

- Franklin and Marshall College
  https://www.fandm.edu/fall-2020-reopening-plan

- Gannon University
  https://update.gannon.edu/

- Gannon University - Department Guidelines for Safe Distancing (June 2020)

- Geisinger Commonwealth School of Medicine
  https://www.geisinger.edu/education/coronavirus

- Geneva College
  https://www.geneva.edu/emergency/coronavirus/

- Gettysburg College
  https://www.gettysburg.edu/opening/

- Gratz College
  https://www.gratz.edu/coronavirus-covid-19

- Grove City College
  http://www.gcc.edu/Info/Fall-Return-2020

- Gwynedd Mercy University
  https://www.gmercyu.edu/covid-19

- Harcum College

- Harrisburg University of Science & Technology
  https://covid.harrisburgu.edu/
B. Actual College and University Reopening Plans - AICUP Members (cont’d)

- Haverford College
  https://www.haverford.edu/be-safe

- Holy Family University
  https://www.holyfamily.edu/return-to-campus-plan-spring-2021

- Immaculata University
  https://www.immaculata.edu/coronavirus-covid-19-updates/

- Johnson College

- Juniata College
  https://www.juniata.edu/coronavirus/

- Keystone College
  https://www.keystone.edu/coronavirus-disease-covid-19/

- King's College
  https://www.kings.edu/mykings/covid-19-information

- La Roche University
  https://www.laroche.edu/coronavirus/

- La Salle University
  https://www.lasalle.edu/return/2020/10/02/planning-for-the-spring-2021-semester/

- Lackawanna College
  https://www.lackawanna.edu/coronavirus-information/

- Lafayette College
  https://covid19.lafayette.edu/

- Lake Erie College of Osteopathic Medicine
  https://lecom.edu/alerts/

- Lancaster Bible College
  https://www.lbc.edu/campusupdates/

- Lebanon Valley College
  http://wordpress.lvc.edu/wordpress/lvcforward/
B. Actual College and University Reopening Plans - AICUP Members (cont’d)

- Lehigh University
  https://coronavirus.lehigh.edu/

- Lycoming College
  https://www.lycoming.edu/return-to-campus/

- Manor College Return to Campus Plan
  https://manor.edu/about/return-to-campus/

- Marywood University
  http://www.marywood.edu/forward/index.html

- Mercyhurst University
  https://www.mercyhurst.edu/covid19

- Messiah University
  https://www.messiah.edu/reopen

- Misericordia University
  https://www.misericordia.edu/coronavirus

- Moore College of Art and Design
  https://moore.edu/coronavirus-advisory/

- Moravian College
  https://www.moravian.edu/covid-plan

- Mount Aloysius College
  https://www.mtaloy.edu/coronavirus

- Muhlenberg College
  https://www.muhlenberg.edu/offices/healthcenter/coronavirus/

- Neumann University
  https://www.neumann.edu/shield-our-knights

- Peirce College
  https://www.peirce.edu/covid-19

- Pennsylvania Academy of the Fine Arts
  https://www.pafa.org/news/coronavirus-information-resources
B. Actual College and University Reopening Plans - AICUP Members (cont’d)

- Pennsylvania College of Art and Design
  https://pcad.edu/reopening-plan/

- Pennsylvania College of Art training video: Cleaning
  https://youtu.be/DrRIMiLiEDU

- Pennsylvania College of Art training video: Student Arrival
  https://youtu.be/GFoWYyq8cuI

- Pennsylvania Institute of Technology
  https://www.pit.edu/coronavirus/

- Philadelphia College of Osteopathic Medicine
  https://www.pcom.edu/coronavirus/

- Point Park University
  https://www.pointpark.edu/StudentLife/HealthandStudentServices/StudentHealthCenter/returnToCampus/index

- Robert Morris University
  https://www.rmu.edu/about/health#

- Rosemont College
  https://www.rosemont.edu/about/rosemont-2020/

- Saint Francis University
  https://www.francis.edu/coronavirus/

- Saint Joseph's University
  https://www.sju.edu/hawk-hill-ready

- Saint Vincent College
  https://www.stvincent.edu/student-life/coronavirus-update

- Salus University

- Seton Hill University
B. Actual College and University Reopening Plans - AICUP Members (cont’d)

- Susquehanna University  
  https://www.susqu.edu/emergency/coronavirus-update

- Swarthmore College  

- Thiel College  
  https://www.thiel.edu/campus_life/coronavirus-updates

- Thomas Jefferson University  
  https://www.jefferson.edu/coronavirus.html

- University of the Arts  
  https://www.uarts.edu/fall2020

- University of Pennsylvania  
  https://coronavirus.upenn.edu/announcements

- University of the Sciences  

- University of Scranton  
  https://www.scranton.edu/royals-safe-together/index.shtml

- Ursinus College  
  https://www.ursinus.edu/offices/wellness-center/covid-19-coronavirus/bears-return/

- Valley Forge Military College  
  https://www.vfmac.edu/covid/

- Villanova University  
  https://www1.villanova.edu/university/return-to-campus.html

- Washington and Jefferson College  
  https://www.washjeff.edu/spring-2021-opening/

- Waynesburg University  
  https://www.waynesburg.edu/keep-waynesburg-well

- Westminster College  
  https://www.westminster.edu/about/covid/plan.cfm#spring-arrival
B. Actual College and University Reopening Plans - AICUP Members (cont’d)

- Widener University
  https://www.widener.edu/coronavirus

- Wilkes University
  https://wilkes.edu/fall2020

- Wilson College
  https://www.wilson.edu/coronavirus-information

- York College of Pennsylvania
  https://www.ycp.edu/about-us/offices-and-departments/communications/return-to-campus/

C. College and University Reopening Plans - Other Resources

- What colleges should know about herd immunity (Jan. 25, 2021)

- The Colleges That Took the Pandemic Seriously (Jan. 21, 2021)

- The hybrid campus: Three major shifts for the post-COVID university (Jan. 27, 2021)

- Free Resources to Help Colleges and Universities with Remote Learning in 2021 (Jan. 5, 2021)

- Georgia Tech Microsite Provides Accessible COVID-19 Info (Feb 1, 2021)
  https://cidi.gatech.edu/covid

- Coronavirus is in the air — there’s too much focus on surfaces (Feb. 2, 2021)
  https://www.nature.com/articles/d41586-021-00277-8

- COVID-19 rarely spreads through surfaces. So why are we still deep cleaning? (Jan. 29, 2021)
  https://www.nature.com/articles/d41586-021-00251-4

- Making the Most of COVID-19 Relief Funding (Jan. 2021)

- Why Aren’t We Wearing Better Masks?
C. College and University Reopening Plans - Other Resources (cont’d)

- Learning from Errors with the New COVID-19 Vaccines

- COVID-19 vaccine FAQs for Employers (Dec 11, 2020)

- What Employers Need to Know About Mandating the COVID-19 Vaccine (Dec. 17, 2020)


- Reopening Campuses After COVID-19: Candid Conversations (podcast, ACE)

- Study of Higher Education Enrollment during COVID-19 – National Student Clearinghouse
  https://nscresearchcenter.org/stay-informed/

- College Crisis Initiative - Davidson College: National College Reopening Dashboard
  https://collegecrisis.org/

- Chronicle of Higher Education List of Reopening Plans (mix of announcements and detailed plans)
  https://www.chronicle.com/article/Here-s-a-List-of-Colleges-/248626

- California University of Pennsylvania
  https://www.calu.edu/coronaplan/reopening/index.aspx

- Cornell University: Keeping COVID-19 Campus Cases Low (Podcast, Oct. 19, 2020)
  https://johnshopkinsph.libsyn.com/website/182-provost-dr-michael-kotlikoff-on-how-cornell-university-has-kept-campus-case-counts-low


- Higher Ed Accessibility Lawsuits, Complaints, and Settlements
  https://www.d.umn.edu/~lcarlson/ateam/lawsuits.html

- Harvard University
  https://www.fas.harvard.edu/fas-decision-2020-2021-academic-year
C. College and University Reopening Plans - Other Resources (cont’d)

- Indiana University of Pennsylvania
  https://www.iup.edu/news-events/coronavirus-information/

- Johns Hopkins University Return to Campus Guide
  https://hub.jhu.edu/assets/uploads/sites/2/2020/05/JHU-Return-to-Campus-Guide.pdf

- Purdue University - The Protect Purdue Plan
  https://protect.purdue.edu/

- The Pennsylvania State University
  https://virusinfo.psu.edu/back-to-state/

- Rhode Island School of Design
  https://covid.risd.edu/

- University of Connecticut
  https://reopen.uconn.edu/#

- University of Pittsburgh
  https://www.coronavirus.pitt.edu/updates/fall-2020-updates

- University of Tennessee - Practices for Reopening
  https://tennessee.edu/coronavirus/campus-reopening-best-practices/

- West Chester University
  https://www.wcupa.edu/fall2020/

D. Government Guidance on Reopening

- Update on the use of “Professional Judgment” by Financial Aid Administrators (Jan. 29, 2021)
  https://ifap.ed.gov/dear-colleague-letters/GEN2102

  https://www2.ed.gov/about/offices/list/ope/crrsaa.html

- Internal Revenue Service FAQ on Form 1098-T and CARES Act funds
D. Government Guidance on Reopening (cont’d)

Congressional Research Service

- COVID-19 Financial Relief and Assistance Resources for Larger Businesses
  https://crsreports.congress.gov/product/pdf/IN/IN11368

Occupational Safety and Health Administration

- Guidance on Bringing Employees Back to Work (June 2020).

- Protecting Workers: OSHA Guidance on Mitigating and Preventing the Spread of COVID-19 in the Workplace (Updated January 29, 2021)
  https://www.osha.gov/coronavirus/safework

- OSHA Reinforces COVID Guidelines for the Workplace (Feb. 2021)

Equal Employment Opportunity Commission

- Questions on equal employment opportunity laws and COVID-19 vaccinations

U.S. Centers for Disease Control and Prevention

- Operational Strategy for K-12 Schools through Phased Mitigation (Feb. 12, 2021)

- Considerations for Monitoring and Evaluation of Mitigation Strategies for Institutions of Higher Education (Oct. 21, 2020)

- Considerations for Operating Institutions of Higher Education (Oct. 5, 2020)

- Interim Considerations for Institutions of Higher Education Administrators for SARS-CoV-2 Testing (Oct. 21, 2020)
D. Government Guidance on Reopening (cont’d)

- CDC COVID-19 Vaccine Training: General Overview of Immunization Best Practices for Healthcare Professionals
  https://www2.cdc.gov/vaccines/ed/covid19/SHVA/index.asp

- CDC Provides Options to Reduce Quarantine for Contacts of Infected Persons

- Community-Based Organizations COVID-19 Vaccine Toolkit (Feb. 2021)

- CDC Interim Guidance for Antigen Testing for SARS-CoV-2 (Dec. 5, 2020)

- COVID-19 Toolkit for People Age 15 to 21 (August 25, 2020)

- COVID-19 Resource Page for Conducting Contact Tracing (Sept. 1, 2020)

- COVID-19 Contact Tracing and Investigation Training Modules

- Duration of Isolation and Precautions for Adults with COVID-19 (Oct. 19, 2020)

- Guidelines for Holiday Celebrations and Small Gatherings

- Ventilation in Buildings to Reduce Exposure to COVID-19 (Dec. 21, 2020)

- CDC Web-on-Demand Modules for Providers Administering COVID-19 Vaccines (December 2020)
  https://www.cdc.gov/vaccines/ed/courses.html

- CDC: Workplace SARS-CoV-2 Testing: Consent Elements and Disclosures (Jan. 21, 2021)
D. Government Guidance on Reopening (cont’d)


U.S. Center for Medicare and Medicaid Services


State of Massachusetts

- Final Report of the MA Higher Education COVID-19 Testing Group https://aicup.us5.list-manage.com/track/click?u=352e82a2ca9b3bce981e9a439&id=27caa7ab44&e=3479b56b4c


State of New York


State of New Jersey


State of Pennsylvania


D. Government Guidance on Reopening (cont’d)

- PA Department of Health Updated Order of the Secretary Requiring Universal Face Coverings (November 17, 2020)

- PA Department of Health Order of the Secretary for Mitigation Relating to Travel (November 17, 2020)

- Pennsylvania Department of Health Contact Tracing Resources
  https://www.health.pa.gov/topics/disease/coronavirus/Pages/Contact-Tracing.aspx

- PA Department of Health Pilots COVID-19 mobile app

- Considerations for Reopening Pennsylvania Schools (June 2020)

- Guidance: Resuming In-Person Instruction at Postsecondary Education Institutions
  PA Preliminary Guidance Web Link

- Guidance for All Sports Permitted to Operate in Pennsylvania during the COVID-19 Disaster Emergency
  https://www.governor.pa.gov/covid-19/sports-guidance/

- Pennsylvania COVID-19 Travel Quarantine Announcement
  https://aicup.us5.list-manage.com/track/click?u=352e82a2ca9b3bce981c9a439&id=28e571a29d&e=3479b56b4c

- PA Department of Health Mandates Universal Face Coverings (July 1, 2020)

- PA Departments of Education and Health Strongly Encourage Colleges and Universities to Consider Delaying Bringing Students Back to Campus and Beginning the Term Online (Dec. 16, 2020)
  https://www.media.pa.gov/Pages/Education-Details.aspx?newsid=1009

- Stay safe during holidays and gatherings (PA Dept of Health)
  https://www.pa.gov/covid/stop-the-spread/holidays-gatherings-travel/
D. Government Guidance on Reopening (cont’d)

- Commonwealth of Pennsylvania Mental Health Resources Guide (August 2020)
  https://www.pa.gov/guides/mental-health/

- Pennsylvania COVID-19 Testing Plan June-December 2020
  https://www.hhs.gov/sites/default/files/pennsylvania.pdf

State of Virginia

- Reopening Institutions of Higher Education: Virginia

State of Vermont

- What is Isolation, Quarantine, and Self-Observation?

E. National Association Guidance on Reopening

- Resources for Developing Mass Vaccination Clinics (Feb. 2021)
  https://www.mass-vaccination-resources.org/

- USP COVID-19 Vaccine Handling Toolkit (Jan. 2021, version 2.0)
  https://www.usp.org/covid-19/vaccine-handling-toolkit

  https://nebhe.org/journal/can-higher-education-institutions-mandate-covid-19-vaccines-for-employees/

- Investing in Student Mental Health: Opportunities & Benefits for College Leadership

American College Health Association

- ACHA: Checklist for Considerations Related to Reopening Campus Mental Health Service Operations (Jan. 2021)

  https://www.cfr.org/conference-calls/higher-education-webinar-planning-vaccine-rollouts
E. National Association Guidance on Reopening (cont’d)

- Considerations for Reopening Institutions of Higher Education for the Spring Semester 2021, ACHA (December 2020)

- An Overview of Options for COVID-19 Testing in Student Health Centers
  https://www.youtube.com/watch?v=wsB1q4Fk2-Q&feature=youtu.be

- Using Wastewater Testing on Campus to Detect COVID-19
  https://www.youtube.com/watch?v=3SgnidatJHE&feature=youtu.be

- Considerations for Higher Education Institutions as Student Return Home (Oct. 2020)


American Medical Association

- Reopening Colleges During the Coronavirus Pandemic-One Size Does Not Fit All
  https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2768917

- Coronavirus 2019 and the Athletic Heart: Emerging Perspectives on Risks and Return to Play
  https://jamanetwork.com/journals/jamacardiology/fullarticle/2772399

- Coronavirus Updates – AMA Learning Network (November 2020, video)
  https://edhub.ama-assn.org/jn-learning/video-player/18562946

Consortia for Improving Medicine with Innovation

- The COVID-19 Testing Impact Calculator
  https://whentotest.org/calculator/

Council of Chief State School Officers

- Restart and Recovery: Considerations for Teaching and Learning

Harvard School of Public Health

- Risk Reduction Strategies for Reopening Schools-Buildings (June 2020)
E. National Association Guidance on Reopening (cont’d)

Johns Hopkins Public Health/Center for Health Security,

- Understanding the Accuracy of Diagnostic and Serology Tests: Sensitivity and Specificity (Dec. 2020)

- The Johns Hopkins COVID-19 Testing Toolkit
  https://www.centerforhealthsecurity.org/covid-19TestingToolkit/

- COVID-19 Planning and Self-Assessment Guide for Higher Education (June 15, 2020)
  https://www.opensmartedu.org/planning-tools/#guide

- JHU eSchool+ Initiative K-12 Education Reopening Plans
  https://equityschoolplus.jhu.edu/reopening-policy-tracker/

- Colleges at Risk of Explosive Virus Outbreaks (video)

- Our Evolving COVID-19 Reponses (October 22, 2020)

- What We’ve Learned About How COVID-19 Spreads (podcast, Nov. 9, 2020)

- School Re-Openings in the Era of COVID-19
  https://schoolhealth.jhu.edu/covid19_resources/modules/

National Collegiate Athletic Association (NCAA)

- Core Principles of Resocialization of Collegiate Sport (Publication 1)
  https://www.ncaa.org/sport-science-institute/core-principles-resocialization-collegiate-sport

- Resocialization of Collegiate Sport: Action Plan Considerations (Publication 2)

- Resocialization of Collegiate Sport: Developing Standards for Practice and Competition (Publication 3)
E. National Association Guidance on Reopening (cont’d)

- NCAA Division III COVID Question and Answer Guide (Update September 9, 2020)  

- NCAA Updated Return to Sport Guidelines (Nov. 2020)  

National Academies of Science, Engineering, and Medicine

- COVID-19 Testing Strategies for Colleges and Universities  
  https://www.nap.edu/catalog/26005/covid-19-testing-strategies-for-colleges-and-universities

- Mental Health, Substance Use, and Wellbeing in Higher Education: Supporting the Whole Student (2021)  
  https://www.nap.edu/catalog/26015/mental-health-substance-use-and-wellbeing-in-higher-education-supporting

- Strategies for Building Confidence in the COVID-19 Vaccines (Feb. 2021)  

- Adoption and Implementation of Campus COVID-19 Testing Strategies: (Feb. 22, 2021 Webinar)  

National Foundation for Infectious Diseases

- COVID-19 Vaccination Recommendations and Implementation (webinar, Jan. 6, 2020)  
  http://www.nfid.org/webinars

University of Michigan Health Lab

- Are Your Students in COVID-19 Pods? Help Them Stay Safe  

The American Society of Heating, Refrigerating and Air-Conditioning Engineers

- Lessen the Spread of COVID-19 Indoors Through Ventilation Measures  
E. National Association Guidance on Reopening (cont’d)

Reduce Coronavirus Spread Through Improved Ventilation

- FAQs on Reducing COVID-19 Aerosol Transmission
  https://docs.google.com/document/d/1fB5ypsscOHvxphtTmCG_TGdytavMmc1cUumn8m0pwz0/edit

- How Coronavirus is Spread Through the Air

Immunization Action Coalition

- Resources for Undertaking Mass Vaccination Clinics (Oct. 2020)
  https://www.mass-vaccination-resources.org/

- Mass Vaccination on a College Campus (Oct. 2020, video, starts at time 1:22:04)
  https://www.mass-vaccination-resources.org/webinar/#videoHeading

New York Times

- Coronavirus is Airborne Indoors. Why Are We Still Scrubbing Surfaces? (Nov. 18, 2020)
  https://t.co/3tkGoNbBeT?amp=1

SECTION II: Special Concerns Related to Reopening

A. COVID-19 Screening: Health Questionnaires/ Student Agreements

- Colleges are Hiring Their Own Students as COVID-19 Safety Influencers

- Bucknell University Community Responsibility Agreement
  https://www.bucknell.edu/life-bucknell/fall-reopening/students-families/student-health-safety/community-responsibility-agreement

- Purdue University Protect Purdue Student Pledge
  https://protect.purdue.edu/pledge/

- Saint Olaf College COVID-19 Student Health and Safety Pledge
  https://wp.stolaf.edu/covid-19/community-pledge/

- Salus University Screening Questionnaire
  https://www.salus.edu/Salus/media/Images/Place%20Holders/Salus-Screening-Questionnairev3.pdf
• Salus University Student Sign On Agreement (scroll down to Salus Sign On)
  https://www.salus.edu/News/Public-Health-Awareness/Coronavirus-Disease-2019-(COVID-
  19).aspx

• Employee Daily COVID-19 Checklist (University of Massachusetts)
  https://ehs.umass.edu/sites/default/files/COVID%20Checklist-v2-4.30.pdf

• Juniata College Plan to Test All Faculty and Staff for COVID-19
  https://www.juniata.edu/coronavirus/coronavirus-statement-faculty-staff-testing.php

• Saint Joseph’s University iCARE Student Health & Safety Pledge
  https://www.sju.edu/hawk-hill-ready/philosophy

• University of South Carolina Student Pledge
  https://sc.edu/safety/coronavirus/ipledgecolumbia/take_the_pledge/index.php

B. Checklists - Actions to Consider in Reopening Campus

American College Health Association

• Checklist for Reopening Campus Medical Operations Under COVID
  https://www.acha.org/documents/Resources/COVID_19/ACHA_COVID-

American Council on Education (ACE)

• Recovery 2020: Key Questions for Campus Leaders

American Council on Education (ACE)

• Equity in Student Mental Health During COVID-19: Lessons Learned
  https://www.higheredtoday.org/2020/09/21/centering-equity-student-mental-health-
  task-forces-lessons-learned-university-michigans-task-force

Harvard Business Review

• 5 Tips for Safely Reopening Your Offices after COVID (May 20, 2020)
  https://hbr.org/2020/05/5-tips-for-safely-reopening-your-office
B. Checklists - Actions to Consider in Reopening Campus (cont’d)

Harvard School of Public Health

- Risk Reduction Strategies for Reopening Schools (June 2020)
  https://schools.forhealth.org/wp-content/uploads/sites/19/2020/06/Harvard-Healthy-Buildings-

Kuali Incorporated (AICUP corporate affiliate)

- Higher Education Return to Campus Guide
  https://www.kuali.co/resource/higher-ed-return-to-campus-guide

Lear Company


National Association of College and University Business Officers

- COVID-19 Checklists for Campus Offices (requires membership)
  https://nacubo.org/topics/covid-19/covid-19-checklists

- CARES Act and Accounting Compliance (Webinar, Oct. 23, 2020)
  https://service.ringcentral.com/recording/play/gsmXEqjV4ka2EUhdYBZSKf3ybKUEWzHDm3Rq6SGTJNK1cq1PaRejIC8_eCZjCZC

New York Times

- 80 Tips for Remote Learning from Seasoned Educators
  https://www.nytimes.com/2020/08/26/learning/80-tips-for-remote-learning-from-seasoned-
  educators

- 7 Activities to Building Community in Your Online Classroom
  https://www.nytimes.com/2020/08/27/learning/7-activities-to-build-community-and-positive-
  classroom-culture-during-online-learning.html

RCM&D, Incorporated (AICUP corporate affiliate)

- Back to Business: Higher Education Checklists for Reopening
  RCMD Checklist Web Link
B. Checklists - Actions to Consider in Reopening Campus (cont’d)

Saul Ewing Arnstein & Lehr (AICUP corporate affiliate)

- Checklists of COVID-19 Issues Facing Reopening (May 14, 2020)
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Pennsylvania School Boards Association

- Pennsylvania School Reopening Insights Report (June 18, 2020)

Quality Matters

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United Educators

- Manage the Legal Risk of Remote Learning
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- Checklist: Employee Layoffs Driven by Financial Pressure
  https://www.edurisksolutions.org/Templates/template-article.aspx?id=4208&pageid=134

- Preparing for the Next Pandemic: Steps for Campus Closure
  https://www.edurisksolutions.org/blogs/?Id=4258


- Becoming a Point of Dispensing for COVID-19 Vaccines (United Educators, Jan. 2021)
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University Business

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MSCHE

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C. Faculty Concerns on Returning to Campus

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• Faculty Guide to Virtual Signs of Student Mental Health Problems  

• Faculty Struggling to Teach Hyflex: It’s a Genre Problem (Dec. 2020)  

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• Post-COVID insights from faculty teaching intro courses (Jan. 25, 2021)  

D. Creating a Student Community in a COVID-19 World

• Bridging the Digital Divide: Lessons from COVID-19 (Feb. 2021)  

• Facilitating Effective Collaboration in Virtual Student Teams (Jan. 2021)  

• Six Ways to Build Community in Online Classrooms (Jan. 2021)  

• Short Course for Faculty and Staff on Handling Stress in Educational Settings  
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- Hillel: The Foundation for Jewish Student Life

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Pearson Education

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National Consortium of Telehealth Resource Centers

- Best Practices for College Campus Tele-Mental Health Program (webinar, Dec. 10, 2020)  
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E. Balancing Safety and Lost Education


- Wastewater Surveillance for SARS-CoV-2 on College Campuses: Initial Efforts, Lessons Learned and Research Needs https://www.medrxiv.org/content/10.1101/2021.02.01.21250952v1


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- When 511 Epidemiologists Expect to Fly, Hug, and Do 18 Other Everyday Activities Again

- Party Like It’s 2019: Universities Determine How to Enforce Social Distancing

- Responding to a Positive COVID-19 Case in the Workplace and Reducing the Spread
  https://globalmeet.webcasts.com/starthere.jsp?ei=1339495&tp_key=f816bb1158


- Creating Support Systems for Students in Quarantine (webcast, Nov. 12, 2020)
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- COVID-19 Testing at 100 New England Colleges and Universities (podcast, Nov. 2020)
  https://www.wbur.org/commonhealth/2020/11/25/on-campus-testing-colleges-broad

- Unmerited Distress: Four Perspectives of a University Coping with COVID-19 (Oct 2020)

- Rethinking Admissions Outreach Efforts Amidst COVID-19


- A Move Toward Virtual Patients: Continuing Nursing Education During COVID-19

- Lessons Learned from a Semester of Remote Teaching and Learning: Boston University
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E. Balancing Safety and Lost Education (cont’d)

United Educators Insurance

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- Expanding TeleHealth Services During the COVID-19 Pandemic

- COVID-19 Management Also Means Preparing for Flu Season
  https://www.edurisksolutions.org/Templates/template-blogs.aspx?pageid=47&id=237&blogid=100

RLPS Architects and Interiors (AICUP corporate affiliate)

- Hand Sanitizer Station Guidelines for College Campuses

- Developing Isolation Rooms in College Residence Halls

Kimmel Bogrette Architecture (AICUP corporate affiliate)

- Design and Engineering Solutions for COVID-19
  https://kimmel-bogrette.com/category/blog/

American Council on Education

- Mental Health Task Forces in Higher Education (ACE, December 2020)

F. Community Colleges

G. Student Behavior/Campus Social Compact

- ACHA Behavioral Change Approaches to Promote COVID-19 Mitigation Behaviors Among Students (Jan. 2021)

- Peer-led punishment for flouting COVID-19 rules

- Encouraging Protective COVID-19 Behaviors among College Students (Dec. 2020)
  https://www.nap.edu/read/26004/chapter/1

- Students help lead COVID-19 prevention and education efforts on campus
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- Student Behavior is the Key to Reopening Colleges

- Tulane University Consequences for Violations of COVID-19 Policy

- Colleges Continue to Crack Down on Students Defying Coronavirus Safety Measures

- Using science to encourage student compliance with COVID-19 restrictions

EdSurge

- During COVID, More Students Turn to Cheating (Oct. 2020)

National Academies of Science, Engineering, and Medicine

- Encouraging Protective COVID-19 Behaviors Among College Students
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- University Uses COVID Court to Help Prevent Outbreaks (United Educators, Jan. 2021)
G. Student Behavior/Campus Social Compact (cont’d)

- Rice University Culture of Care Student Agreement
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H. How to Communicate Your Reopening or COVID-Related Events

- Lafayette College - Reopening communication (June 15, 2020)
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  https://vimeo.com/424087201

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- 5 Key Principles that Officials Should use in Coronavirus Communications
  https://theconversation.com/crisis-communication-researcher-shares-5-key-principles-that-officials-should-use-in-coronavirus-133046

- Stop Telling People Not to Panic About COVID-19

- Responding to Media Questions on COVID-19 (Association of State and Territorial Health Officials, Nov. 2020)
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- Ad Council COVID-19 Prevention Public Service Announcements
  https://www.adcouncil.org/campaign/coronavirus-prevention

- COVID-19 Resources for Public Relations Offices
  https://instituteforpr.org/covid-19-resources-for-pr-professionals/
I. Strategic Planning

- Strategic Planning in the Age of Coronavirus and Beyond: Tactics to Survive the Pandemic Now and Evaluating Your Strategic Alternatives for the Future (webinar)

J. Legislative and Regulatory Resources for Colleges and Universities

- CRRSAA Higher Education Emergency Fund Allocations to Institutions (Jan. 14, 2021)
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- Education Department Announces Distribution Details of 2021 Additional HEERF Aid
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