

College and University Resources for Reopening in Spring 2021 (updated April 16, 2021)

SECTION I: General Perspectives on Reopening

A. COVID-19 Data Dashboards

- Pennsylvania Department of Health
<https://www.health.pa.gov/topics/disease/coronavirus/Pages/Cases.aspx>
- Pennsylvania Department of Health COVID Vaccine Provider Map
<https://padoh.maps.arcgis.com/apps/webappviewer/index.html?id=0ea7864ea98d423daa3f1711e3cba09e>
- Centers for Disease Control COVID State-Level Data Tracker
<https://www.cdc.gov/covid-data-tracker/index.html#cases>
- Centers for Disease Control COVID County-Level Data Tracker
<https://www.cdc.gov/coronavirus/2019-ncov/cases-updates/county-map.html>
- Centers for Disease Control map of COVID-19 variant case count by state
<https://www.cdc.gov/coronavirus/2019-ncov/transmission/variant-cases.html>
- Harvard Global Health Institute County-level COVID Risk Levels
<https://globalepidemics.org/key-metrics-for-covid-suppression/>
- Johns Hopkins University COVID Dashboard
<https://coronavirus.jhu.edu/us-map>
- New York Times Coronavirus Vaccine Tracker
<https://www.nytimes.com/interactive/2020/science/coronavirus-vaccine-tracker.html>
- Interactive Tracker of Coronavirus Cases at Colleges and Universities (NY Times)
<https://www.nytimes.com/interactive/2020/us/covid-college-cases-tracker.html>
- Downloadable Database of Coronavirus Cases at Colleges and Universities (NY Times)
<https://github.com/nytimes/covid-19-data/tree/master/colleges>
- World Health Organization COVID tracker
<https://covid19.who.int/>
- Tracing State-Level Responses to COVID-19
<https://www.covidexitstrategy.org/>
- The COVID-19 Racial Data Tracker and Dashboard
<https://covidtracking.com/race>

A. COVID-19 Data Dashboards (cont'd)

- COVID-19 The Global Crisis – In Data
<https://ig.ft.com/coronavirus-global-data/>
- Real-Time Mapping of COVID-19 Indicators by County (Carnegie Mellon University)
<https://covidcast.cmu.edu>
- Pennsylvania Risk-Based COVID-19 Decision Support Tool
https://www.scribd.com/document/482860849/CMU-Risk-Based-Decision-Support-Tool#from_embed
- Pennsylvania Department of Health COVID Vaccination Dashboard
<https://www.health.pa.gov/topics/disease/coronavirus/Pages/Vaccine.aspx>
- COVID-19 Event Risk Assessment Planning Tool (Georgie Institute of Tech.)
<https://covid19risk.biosci.gatech.edu/>
- Interactive Map of State-by-State COVID Travel Restrictions (AAA, Nov. 2020)
<https://gds.maps.arcgis.com/apps/webappviewer/index.html?id=2ec42826968d4d0980ccca0fbbfe0c7c>
- College COVID-19 Dashboards, and Transparency: Practical Approaches
<https://yale.box.com/s/khjienuonmhm5szflfsk3yqe4t3lt4f>
- We Rate Covid Dashboards (Yale School of Public Health)
<https://www.ratecoviddashboard.com/>
- SARS-CoV-2 Variants
https://cov-lineages.org/global_report.html
- Federal COVID-19 State Profile Report (April 2021)
<https://healthdata.gov/browse?category=Community>

B. Actual College and University Reopening Plans - AICUP Members

- Albright College
<https://www.albright.edu/about-albright/buildings-facilities/gable-center/covid-19/>
- Allegheny College
<https://sites.allegheny.edu/covid19/>
- Alvernia University
<https://www.alvernia.edu/current-students/health-wellness-center/health-alerts#>

B. Actual College and University Reopening Plans - AICUP Members (cont'd)

- Arcadia University
<https://www.arcadia.edu/university/covid-19/spring-2021>
- Bryn Athyn College
<https://brynathyn.edu/covid-19-update/>
- Bryn Mawr College
<https://www.brynmawr.edu/coronavirus>
- Bucknell University
<https://www.bucknell.edu/life-bucknell/fall-reopening>
- Cabrini University
<https://www.cabrini.edu/about/media-hub/news/2020/winterim-and-spring-2021>
- Cairn University
<https://cairn.edu/covid19/>
- Carlow University
<https://www.carlow.edu/re-entry.aspx>
- Carnegie Mellon University
<https://www.cmu.edu/coronavirus/index.html>
- Cedar Crest College
<https://www.cedarcrest.edu/healthservices/covid.shtm>
- Chatham University
<https://www.chatham.edu/fall2020/spring-2021-plans.html>
- Chestnut Hill College
<https://www.chc.edu/return-campus-spring-2021>
- Delaware Valley University
<https://delval.edu/life-at-delval/health-services/covid-19-information>
- DeSales University
<https://www.desales.edu/inside-desales/emergency-updates>
- Dickinson College
https://www.dickinson.edu/homepage/1434/reopening_dashboard

B. Actual College and University Reopening Plans - AICUP Members (cont'd)

- Drexel University
<https://drexel.edu/coronavirus/>
- Duquesne University
<https://covid19.duq.edu/>
- Eastern University
<https://www.eastern.edu/covid-19-updates-students>
- Elizabethtown College
https://www.etown.edu/covid/covid_19.aspx
- Franklin and Marshall College
<https://www.fandm.edu/fall-2020-reopening-plan>
- Gannon University
<https://update.gannon.edu/>
- Gannon University - Department Guidelines for Safe Distancing (June 2020)
<https://update.gannon.edu/Documents/GannonUniversity-SafeDistancingGuidelines.pdf>
- Geisinger Commonwealth School of Medicine
<https://www.geisinger.edu/education/coronavirus>
- Geneva College
<https://www.geneva.edu/emergency/coronavirus/>
- Gettysburg College
<https://www.gettysburg.edu/opening/>
- Gratz College
<https://www.gratz.edu/coronavirus-covid-19>
- Grove City College
<http://www.gcc.edu/Info/Fall-Return-2020>
- Gwynedd Mercy University
<https://www.gmercyu.edu/covid-19>
- Harcum College
<https://www.harcum.edu/s/1044/edu/index.aspx?sid=1044&gid=1&pgid=2823>

B. Actual College and University Reopening Plans - AICUP Members (cont'd)

- Harrisburg University of Science & Technology
<https://covid.harrisburgu.edu/>
- Haverford College
<https://www.haverford.edu/be-safe>
- Holy Family University
<https://www.holyfamily.edu/return-to-campus-plan-spring-2021>
- Immaculata University
<https://www.immaculata.edu/coronavirus-covid-19-updates/>
- Johnson College
<https://johnson.edu/wp-content/uploads/2020/06/COVID-19-Preparedness-Plan.pdf>
- Juniata College
<https://www.juniata.edu/coronavirus/>
- Keystone College
<https://www.keystone.edu/coronavirus-disease-covid-19/>
- King's College
<https://www.kings.edu/mykings/covid-19-information>
- La Roche University
<https://www.laroche.edu/coronavirus/>
- La Salle University
<https://www.lasalle.edu/return/2020/10/02/planning-for-the-spring-2021-semester/>
- Lackawanna College
<https://www.lackawanna.edu/coronavirus-information/>
- Lafayette College
<https://covid19.lafayette.edu/>
- Lake Erie College of Osteopathic Medicine
<https://lecom.edu/alerts/>
- Lancaster Bible College
<https://www.lbc.edu/campusupdates/>

B. Actual College and University Reopening Plans - AICUP Members (cont'd)

- Lebanon Valley College
<http://wordpress.lvc.edu/wordpress/lvcforward/>
- Lehigh University
<https://coronavirus.lehigh.edu/>
- Lycoming College
<https://www.lycoming.edu/return-to-campus/>
- Manor College Return to Campus Plan
<https://manor.edu/about/return-to-campus/>
- Marywood University
<http://www.marywood.edu/forward/index.html>
- Mercyhurst University
<https://www.mercyhurst.edu/covid19>
- Messiah University
<https://www.messiah.edu/reopen>
- Misericordia University
<https://www.misericordia.edu/coronavirus>
- Moore College of Art and Design
<https://moore.edu/coronavirus-advisory/>
- Moravian College
<https://www.moravian.edu/covid-plan>
- Mount Aloysius College
<https://www.mtaloy.edu/coronavirus>
- Muhlenberg College
<https://www.muhlenberg.edu/offices/healthcenter/coronavirus/>
- Neumann University
<https://www.neumann.edu/shield-our-knights>
- Peirce College
<https://www.peirce.edu/covid-19>

B. Actual College and University Reopening Plans - AICUP Members (cont'd)

- Pennsylvania Academy of the Fine Arts
<https://www.pafa.org/news/coronavirus-information-resources>
- Pennsylvania College of Art and Design
<https://pcad.edu/reopening-plan/>
- Pennsylvania College of Art training video: Cleaning
<https://youtu.be/DrRIMILiEDU>
- Pennsylvania College of Art training video: Student Arrival
<https://youtu.be/GFoWYyq8cuI>
- Pennsylvania Institute of Technology
<https://www.pit.edu/coronavirus/>
- Philadelphia College of Osteopathic Medicine
<https://www.pcom.edu/coronavirus/>
- Point Park University
<https://www.pointpark.edu/StudentLife/HealthandStudentServices/StudentHealthCenter/returnToCampus/index>
- Robert Morris University
<https://www.rmu.edu/about/health#>
- Rosemont College
<https://www.rosemont.edu/about/rosemont-2020/>
- Saint Francis University
<https://www.francis.edu/coronavirus/>
- Saint Joseph's University
<https://www.sju.edu/hawk-hill-ready>
- Saint Vincent College
<https://www.stvincent.edu/student-life/coronavirus-update>
- Salus University
[https://www.salus.edu/News/Public-Health-Awareness/Coronavirus-Disease-2019-\(COVID-19\).aspx](https://www.salus.edu/News/Public-Health-Awareness/Coronavirus-Disease-2019-(COVID-19).aspx)

B. Actual College and University Reopening Plans - AICUP Members (cont'd)

- Seton Hill University
<https://www.setonhill.edu/student-life/counseling-disability-health-services/coronavirus-updates/>
- Susquehanna University
<https://www.susqu.edu/emergency/coronavirus-update>
- Swarthmore College
<https://www.swarthmore.edu/sites/default/files/assets/documents/covid-19-information/Swarthmore%20College%20Health%20and%20Safety%20Plan%20for%202020-2021%20Instruction%20and%20Other%20Operations%20v101220.pdf>
- Thiel College
https://www.thiel.edu/campus_life/coronavirus-updates
- Thomas Jefferson University
<https://www.jefferson.edu/coronavirus.html>
- University of the Arts
<https://www.uarts.edu/fall2020>
- University of Pennsylvania
<https://coronavirus.upenn.edu/announcements>
- University of the Sciences
<https://www.usciences.edu/student-life/student-health-and-counseling/covid-19/index.html>
- University of Scranton
<https://www.scranton.edu/royals-safe-together/index.shtml>
- Ursinus College
<https://www.ursinus.edu/offices/wellness-center/covid-19-coronavirus/bears-return/>
- Valley Forge Military College
<https://www.vfmac.edu/covid/>
- Villanova University
<https://www1.villanova.edu/university/return-to-campus.html>
- Washington and Jefferson College
<https://www.washjeff.edu/spring-2021-opening/>
- Waynesburg University
<https://www.waynesburg.edu/keep-waynesburg-well>

B. Actual College and University Reopening Plans - AICUP Members (cont'd)

- Westminster College
<https://www.westminster.edu/about/covid/plan.cfm#spring-arrival>
- Widener University
<https://www.widener.edu/coronavirus>
- Wilkes University
<https://wilkes.edu/fall2020>
- Wilson College
<https://www.wilson.edu/coronavirus-information>
- York College of Pennsylvania
<https://www.ycp.edu/about-us/offices-and-departments/communications/return-to-campus/>

C. College and University Reopening Plans - Other Resources

- Improving indoor ventilation and air quality will help us all to stay safe (April 2021)
<https://www.bmj.com/content/373/bmj.n913>
- Put away the disinfectant wipes but keep washing your hands (April 2021)
<https://www.theatlantic.com/ideas/archive/2021/04/end-hygiene-theater/618576/>
- Colleges Offering Students Incentives for COVID Vaccinations (April 2021)
<https://universitybusiness.com/vaccine-incentive-uncg-giving-students-1500-toward-housing/>
- Why indoor spaces are still prime COVID hotspots
<https://www.nature.com/articles/d41586-021-00810-9>
- Can Colleges and Universities Require Student Covid-19 Vaccination? Harvard Law Review (Mar 15, 2021)
<https://blog.harvardlawreview.org/can-colleges-and-universities-require-student-covid-19-vaccination>
- COVID on Campus: What's Next? (webinar, March 29, 2021)
<https://na.eventscloud.com/ereg/index.php?eventid=610225&>
- Guide to Resuming On-Campus Operations Post-COVID
<https://www.edurisksolutions.org/Templates/template-article.aspx?id=4211&pageid=94>
- Successful Examples of Higher Ed Outdoor Learning Spaces
<https://edtechmagazine.com/higher/article/2021/01/successful-examples-higher-ed-outdoor-learning-spaces-perfcon>

C. College and University Reopening Plans - Other Resources (cont'd)

- Virtual Conference: Covid-19 Testing and Surveillance on University Campuses (Mar 23, 2021)
<https://bu-pdc-virtual-2021.heysummit.com/>
- Effectiveness of 3 versus 6 feet of physical distancing for controlling spread of COVID-19 among students and staff
<https://academic.oup.com/cid/advance-article/doi/10.1093/cid/ciab230/6167856>
- CHOP Vaccine Update Newsletter (Feb. 2021)
<https://www.chop.edu/centers-programs/vaccine-update-healthcare-professionals>
- Commencement—Virtual, Hybrid, or In-Person? Public Health Considerations and Decision Making (webinar, March 26, 2021)
<https://education.acha.org/products/hot-topic-commencementvirtual-hybrid-or-in-person-public-health-considerations-and-decision-making>
- Colleges That Require Virus-Screening Tech Struggle to Say Whether It Works (Mar. 2, 2021)
<https://www.nytimes.com/2021/03/02/technology/college-coronavirus-tests.html>
- What Do Vaccine Efficacy Numbers Actually Mean? (Mar. 3, 2021)
<https://www.nytimes.com/interactive/2021/03/03/science/vaccine-efficacy-coronavirus.html>
- Why reopening windows is a key to reopening schools (NY Times Feb 26, 2021)
<https://www.nytimes.com/interactive/2021/02/26/science/reopen-schools-safety-ventilation.html>
- Post-Pandemic Future: Implications for Privacy (Feb. 2021)
<https://library.educause.edu/resources/2021/2/2021-educause-horizon-report-information-security-edition>
- How Higher Education Institutions Can Adapt to the New Normal Post-COVID (Feb. 2021)
<https://www.synario.com/docs/default-source/whitepapers/covid-impacts-he-ebook-v1.pdf?sfvrsn>
- How 5 universities tried to handle COVID-19 on campus
<https://www.sciencenews.org/article/coronavirus-covid-19-college-university-campus-cases-testing>
- The Coronavirus Is Here to Stay—Here's What That Means
<https://www.scientificamerican.com/article/the-coronavirus-is-here-to-stay-heres-what-that-means/>
- FAQs on Protecting Yourself and Others from COVID-19 Aerosol Transmission
<https://tinyurl.com/FAQ-aerosols>
- What colleges should know about herd immunity (Jan. 25, 2021)
<https://www.highereddive.com/news/what-colleges-should-know-about-herd-immunity/593932/>

C. College and University Reopening Plans - Other Resources (cont'd)

- The Colleges That Took the Pandemic Seriously (Jan. 21, 2021)
<https://www.theatlantic.com/ideas/archive/2021/01/colleges-took-pandemic-seriously/617879/>
- The hybrid campus: Three major shifts for the post-COVID university (Jan. 27, 2021)
<https://www2.deloitte.com/us/en/insights/industry/public-sector/post-pandemic-hybrid-learning.html>
- Requiring (or Urging) COVID-19 Vaccinations at Colleges and Universities for Fall 2021
<https://www.acenet.edu/News-Room/Pages/Campus-COVID-19-Vaccination-Framework.aspx>
- Free Resources to Help Colleges and Universities with Remote Learning in 2021 (Jan. 5, 2021)
<https://campustechnology.com/articles/2021/01/05/free-resources-to-help-with-remote-learning-in-2021.aspx>
- Georgia Tech Microsite Provides Accessible COVID-19 Info (Feb 1, 2021)
<https://cidi.gatech.edu/covid>
- Coronavirus is in the air — there's too much focus on surfaces (Feb. 2, 2021)
<https://www.nature.com/articles/d41586-021-00277-8>
- COVID-19 rarely spreads through surfaces. So why are we still deep cleaning? (Jan. 29, 2021)
<https://www.nature.com/articles/d41586-021-00251-4>
- Making the Most of COVID-19 Relief Funding (Jan. 2021)
<https://nebhe.org/journal/making-the-most-of-covid-19-relief-funding/>
- Why Aren't We Wearing Better Masks?
<https://www.theatlantic.com/health/archive/2021/01/why-arent-we-wearing-better-masks/617656/>
- Learning from Errors with the New COVID-19 Vaccines
<https://www.ismp.org/resources/learning-errors-new-covid-19-vaccines>
- COVID-19 vaccine FAQs for Employers (Dec 11, 2020)
<https://www.troutman.com/insights/covid-19-vaccine-frequently-asked-questions.html>
- What Employers Need to Know About Mandating the COVID-19 Vaccine (Dec. 17, 2020)
<https://www.bipc.com/the-vaccine-mandate-what-healthcare-employers-need-to-know-about-mandating-the-covid-19-vaccine>
- EEOC Releases New Guidance on COVID-19 Vaccinations (Dec. 18, 2020)
<https://www.bipc.com/eoc-releases-guidance-on-covid-19-vaccinations>

C. College and University Reopening Plans - Other Resources (cont'd)

- Reopening Campuses After COVID-19: Candid Conversations (podcast, ACE)
<https://www.acenet.edu/Pages/Engage/Conversations/COVID-19-Part-9-Ted-Mitchell.aspx>
- Study of Higher Education Enrollment during COVID-19 – National Student Clearinghouse
<https://nscresearchcenter.org/stay-informed/>
- College Crisis Initiative - Davidson College: National College Reopening Dashboard
<https://collegecrisis.org/>
- Chronicle of Higher Education List of Reopening Plans (mix of announcements and detailed plans)
<https://www.chronicle.com/article/Here-s-a-List-of-Colleges-/248626>
- California University of Pennsylvania
<https://www.calu.edu/coronaplan/reopening/index.aspx>
- Cornell University: Keeping COVID-19 Campus Cases Low (Podcast, Oct. 19, 2020)
<https://johnshopkinssph.libsyn.com/website/182-provost-dr-michael-kotlikoff-on-how-cornell-university-has-kept-campus-case-counts-low>
- Risk Assessment and Testing Protocols for Reducing COVID Transmission in Schools (pdf, Oct. 14, 2020)
[https://healthpolicy.duke.edu/sites/default/files/2020-10/Risk Assessment and Testing Protocols for Reducing SARS-CoV-2 Transmission in K-12 Schools_14 Oct 2020.pdf](https://healthpolicy.duke.edu/sites/default/files/2020-10/Risk%20Assessment%20and%20Testing%20Protocols%20for%20Reducing%20SARS-CoV-2%20Transmission%20in%20K-12%20Schools_14%20Oct%202020.pdf)
- Higher Ed Accessibility Lawsuits, Complaints, and Settlements
<https://www.d.umn.edu/~lcarlson/atteam/lawsuits.html>
- Harvard University
<https://www.fas.harvard.edu/fas-decision-2020-2021-academic-year>
- Indiana University of Pennsylvania
<https://www.iup.edu/news-events/coronavirus-information/>
- Johns Hopkins University Return to Campus Guide
<https://hub.jhu.edu/assets/uploads/sites/2/2020/05/JHU-Return-to-Campus-Guide.pdf>
- Purdue University - The Protect Purdue Plan
<https://protect.purdue.edu/>
- The Pennsylvania State University
<https://virusinfo.psu.edu/back-to-state/>

C. College and University Reopening Plans - Other Resources (cont'd)

- Rhode Island School of Design <https://covid.risd.edu/>
- University of Connecticut <https://reopen.uconn.edu/#>
- University of Pittsburgh <https://www.coronavirus.pitt.edu/updates/fall-2020-updates>
- University of Tennessee - Practices for Reopening <https://tennessee.edu/coronavirus/campus-reopening-best-practices/>
- West Chester University <https://www.wcupa.edu/fall2020/>

D. Government Guidance on Reopening

- COVID-19 Community Corps initiative (March 2021) <https://wecandothis.hhs.gov/covidcommunitycorps>
- FDA Approves Over-the-Counter COVID-19 Tests <https://www.fda.gov/news-events/press-announcements/coronavirus-covid-19-update-fda-continues-advance-over-counter-and-other-screening-test-development>
- Pell Grant Recipients Eligible for Federal Internet Subsidy During Pandemic <https://docs.fcc.gov/public/attachments/FCC-21-29A1.pdf>
- U.S. Dept of Education: Higher Education Emergency Relief Fund Reporting Requirements <https://www2.ed.gov/about/offices/list/oig/auditreports/fy2021/i20dc0013.pdf>
- Update on the use of “Professional Judgment” by Financial Aid Administrators (Jan. 29, 2021) <https://ifap.ed.gov/dear-colleague-letters/GEN2102>
- CRRSAA 2020: Higher Education Emergency Relief Fund (HEERF II) Guidance (Jan. 2021) <https://www2.ed.gov/about/offices/list/ope/crrsaa.html>
- Internal Revenue Service FAQ on Form 1098-T and CARES Act funds <https://www.irs.gov/newsroom/faqs-higher-education-emergency-relief-fund-and-emergency-financial-aid-grants-under-the-cares-act>

Congressional Research Service

- COVID-19 Financial Relief and Assistance Resources for Larger Businesses <https://crsreports.congress.gov/product/pdf/IN/IN11368>

D. Government Guidance on Reopening (cont'd)

Occupational Safety and Health Administration

- Guidance on Bringing Employees Back to Work (June 2020).
<https://www.osha.gov/Publications/OSHA4045.pdf>
- Protecting Workers: OSHA Guidance on Mitigating and Preventing the Spread of COVID-19 in the Workplace (Updated January 29, 2021)
<https://www.osha.gov/coronavirus/safework>
- OSHA Reinforces COVID Guidelines for the Workplace (Feb. 2021)
<https://www.whiteandwilliams.com/resources-alerts-OSHA-Reinforces-COVID-Guidelines-for-the-Workplace.html>

Equal Employment Opportunity Commission

- Questions on equal employment opportunity laws and COVID-19 vaccinations
<https://www.eeoc.gov/wysk/what-you-should-know-about-covid-19-and-ada-rehabilitation-act-and-other-eeo-laws>

U.S. Centers for Disease Control and Prevention

- CDC Training Videos on Administering COVID-19 Vaccinations (March 2021)
<https://www.cdc.gov/vaccines/covid-19/training.html>
- CDC Chief Lays Out Attack Plan for COVID Variants (Feb. 18, 2021, registration required)
<https://www.medscape.com/viewarticle/946100>
- Operational Strategy for K-12 Schools through Phased Mitigation (Feb. 12, 2021)
<https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/operation-strategy.html>
- Considerations for Monitoring and Evaluation of Mitigation Strategies for Institutions of Higher Education (Oct. 21, 2020)
<https://www.cdc.gov/coronavirus/2019-ncov/php/monitoring-evaluation-ihe.html>
- Considerations for Operating Institutions of Higher Education (Oct. 5, 2020)
<https://www.cdc.gov/coronavirus/2019-ncov/community/colleges-universities/considerations.html>

D. Government Guidance on Reopening (cont'd)

- Interim Considerations for Institutions of Higher Education Administrators for SARS-CoV-2 Testing (Oct. 21, 2020)
<https://www.cdc.gov/coronavirus/2019-ncov/community/colleges-universities/ihe-testing.html?source=email>
- CDC COVID-19 Vaccine Training: General Overview of Immunization Best Practices for Healthcare Professionals
<https://www2.cdc.gov/vaccines/ed/covid19/SHVA/index.asp>
- CDC Provides Options to Reduce Quarantine for Contacts of Infected Persons
<https://www.cdc.gov/coronavirus/2019-ncov/more/scientific-brief-options-to-reduce-quarantine.html>
- CDC COVID-19 Vaccination Training Programs and Reference Materials for Healthcare Professionals (March 2021)
<https://www.cdc.gov/vaccines/covid-19/downloads/COVID-19-Clinical-Training-and-Resources-for-HCPs.pdf>
- Community-Based Organizations COVID-19 Vaccine Toolkit (Feb. 2021)
<https://www.cdc.gov/coronavirus/2019-ncov/vaccines/toolkits/community-organization.html>
- CDC Interim Guidance for Antigen Testing for SARS-CoV-2 (Dec. 5, 2020)
<https://www.cdc.gov/coronavirus/2019-ncov/lab/resources/antigen-tests-guidelines.html>
- COVID-19 Toolkit for People Age 15 to 21 (August 25, 2020)
<https://www.cdc.gov/coronavirus/2019-ncov/communication/toolkits/young-people-15-to-21.html>
- COVID-19 Resource Page for Conducting Contact Tracing (Sept. 1, 2020)
<https://www.cdc.gov/coronavirus/2019-ncov/php/open-america/contact-tracing-resources.html>
- COVID-19 Contact Tracing and Investigation Training Modules
<https://www.cdc.gov/coronavirus/2019-ncov/php/contact-tracing/general-training-modules.html>
- Duration of Isolation and Precautions for Adults with COVID-19 (Oct. 19, 2020)
https://www.cdc.gov/coronavirus/2019-ncov/hcp/duration-isolation.html?deliveryName=USCDC_2067-DM35559
- Guidelines for Holiday Celebrations and Small Gatherings
<https://www.cdc.gov/coronavirus/2019-ncov/daily-life-coping/holidays.html>
- Ventilation in Buildings to Reduce Exposure to COVID-19 (Dec. 21, 2020)
<https://www.cdc.gov/coronavirus/2019-ncov/community/ventilation.html>

D. Government Guidance on Reopening (cont'd)

- CDC Web-on-Demand Modules for Providers Administering COVID-19 Vaccines (December 2020)
<https://www.cdc.gov/vaccines/ed/courses.html>
- CDC: Workplace SARS-CoV-2 Testing: Consent Elements and Disclosures (Jan. 21, 2021)
<https://www.cdc.gov/coronavirus/2019-ncov/community/workplaces-businesses/workplace-testing-consent-elements-disclosures.html>
- CDC: Resources for Teachers and Staff Going Back to In-Person Learning (Jan. 21, 2021)
<https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/resources-teachers-staff.html>
- COVID-19 and Surface Transmission in Indoor Communities
<https://www.cdc.gov/coronavirus/2019-ncov/more/science-and-research/surface-transmission.html>
- How to Enroll as a COVID-19 Vaccination Provider? (CDC, Feb. 25, 2021)
<https://www.cdc.gov/vaccines/covid-19/provider-enrollment.html>

U.S. Center for Medicare and Medicaid Services

- Guidance on Health Coverage Related to COVID-19
<https://www.cms.gov/files/document/FFCRA-Part-43-FAQs.pdf>

State of Massachusetts

- Final Report of the MA Higher Education COVID-19 Testing Group
<https://aicup.us5.list-manage.com/track/click?u=352e82a2ca9b3bce981c9a439&id=27caa7ab44&e=3479b56b4c>
- Safe on Campus: Framework for Reopening Colleges and Universities
<https://www.wpi.edu/sites/default/files/2020/05/27/Higher%20Ed%20Framework%20Briefing%20for%20Posting.pdf>

State of New York

- Interim Guidance for Higher Education During the COVID-19 Public Health Emergency
https://www.governor.ny.gov/sites/governor.ny.gov/files/atoms/files/Higher_Education_Detailed_Guidelines.pdf

D. Government Guidance on Reopening (cont'd)

State of New Jersey

- New Jersey Higher Education Restart Standards (update August 11, 2020)
<https://www.nj.gov/highereducation/documents/pdf/index/OSHErestart.pdf>

State of Pennsylvania

- **Location of Pennsylvania vaccination sites for COVID-19 (April 2021)**
<https://www.health.pa.gov/topics/disease/coronavirus/Vaccine/Pages/Vaccine.aspx#map>
- Pennsylvania Guidance for Summer Camps (March 30, 2021)
<https://www.health.pa.gov/topics/disease/coronavirus/Pages/Guidance/Summer-Recreation-Camps-Pools.aspx>
- Governor Revises Mitigation Order on Gatherings and Out-of-State Travel Restrictions (Mar. 1, 2021)
<https://www.governor.pa.gov/newsroom/gov-wolf-revises-mitigation-order-on-gatherings-and-lifts-out-of-state-travel-restrictions/>
- What's New Related to COVID-19 Information, Guidance, and Orders
<https://www.education.pa.gov/Schools/safeschools/emergencyplanning/COVID-19/Pages/WhatsNew.aspx>
- Gov. Wolf, Sec. of Health Announce New Protective Mitigation Efforts to Put Pennsylvania on Pause through Early January (Dec. 10, 2020)
<https://www.governor.pa.gov/newsroom/gov-wolf-sec-of-health-announce-new-protective-mitigation-efforts-to-put-pennsylvania-on-pause-through-early-january/>
- PA Department of Education: COVID-19 Testing Recommendations for Colleges and Universities (November 17, 2020)
<https://www.education.pa.gov/Schools/safeschools/emergencyplanning/COVID-19/SchoolReopeningGuidance/PSAdultEdGuidance/COVID19TestingGuidelines/Pages/default.aspx>
- PA Department of Health Updated Order of the Secretary Requiring Universal Face Coverings (November 17, 2020)
<https://www.governor.pa.gov/wp-content/uploads/2020/11/20201117-SOH-Universal-Face-Coverings-Order-Update.pdf>
- PA Department of Health Order of the Secretary for Mitigation Relating to Travel (November 17, 2020)
<https://www.governor.pa.gov/wp-content/uploads/2020/11/20201117-SOH-Travel-Mitigation-Order.pdf>
- Pennsylvania Department of Health Contact Tracing Resources
<https://www.health.pa.gov/topics/disease/coronavirus/Pages/Contact-Tracing.aspx>

D. Government Guidance on Reopening (cont'd)

- PA Department of Health Pilots COVID-19 mobile app
<https://www.yourerie.com/health/coronavirus/department-of-health-pilots-covid-19-exposure-notification-mobile-app/>
- Considerations for Reopening Pennsylvania Schools (June 2020)
<https://ies.ed.gov/ncee/edlabs/regions/midatlantic/pdf/ReopeningPASchools.pdf>
- Guidance: Resuming In-Person Instruction at Postsecondary Education Institutions
[PA Preliminary Guidance Web Link](#)
- Guidance for All Sports Permitted to Operate in Pennsylvania during the COVID-19 Disaster Emergency
<https://www.governor.pa.gov/covid-19/sports-guidance/>
- Pennsylvania COVID-19 Travel Quarantine Announcement
<https://aicup.us5.list-manage.com/track/click?u=352e82a2ca9b3bce981c9a439&id=28c571a29d&e=3479b56b4c>
- PA Department of Health Mandates Universal Face Coverings (July 1, 2020)
<https://www.governor.pa.gov/wp-content/uploads/2020/07/20200701-SOH-Universal-Face-Coverings-Order.pdf>
- PA Departments of Education and Health Strongly Encourage Colleges and Universities to Consider Delaying Bringing Students Back to Campus and Beginning the Term Online (Dec. 16, 2020)
<https://www.media.pa.gov/Pages/Education-Details.aspx?newsid=1009>
- Stay safe during holidays and gatherings (PA Dept of Health)
<https://www.pa.gov/covid/stop-the-spread/holidays-gatherings-travel/>
- Commonwealth of Pennsylvania Mental Health Resources Guide (August 2020)
<https://www.pa.gov/guides/mental-health/>
- Pennsylvania COVID-19 Testing Plan June-December 2020
<https://www.hhs.gov/sites/default/files/pennsylvania.pdf>

State of Virginia

- Reopening Institutions of Higher Education: Virginia
<https://www.governor.virginia.gov/media/governorviriniagov/governor-of-virginia/pdf/Higher-Education-Reopening-Guidance.pdf>

D. Government Guidance on Reopening (cont'd)

State of Vermont

- What is Isolation, Quarantine, and Self-Observation?
https://www.healthvermont.gov/sites/default/files/documents/pdf/COVID-19-chart-observation-isolation-quarantine_final.pdf

E. National Association Guidance on Reopening

- Promoting the COVID-19 Vaccine Among Vaccine-Hesitant Groups (webinar April 29, 2021)
<https://register.gotowebinar.com/register/2422023319349053199?source=ACHA>
- COVID-19 Vaccines for Faculty and Staff: What Higher Ed Employers Need to Know (April 2021)
<https://www.cupahr.org/events/webinars/covid-19-vaccines-for-faculty-and-staff/>
- Mandating the COVID-19 Vaccine: Key Questions (April 2021)
<https://www.kff.org/coronavirus-covid-19/issue-brief/key-questions-about-covid-19-vaccine-mandates/>
- Immunization Action Coalition Ask the Experts Resource Page
<https://www.immunize.org/askexperts/>
- Millions of College Students Now Eligible for SNAP Benefits Through Coronavirus Relief (Feb. 22, 2021)
https://www.nasfaa.org/news-item/24792/Millions_of_Additional_College_Students_Now_Eligible_for_SNAP_Benefits_Through_Coronavirus_Relief
- World Health Organization Guide to Improve Indoor Ventilation and Limit COVID-19
<https://apps.who.int/iris/handle/10665/339857#.YDznd3JqYS8.twitter>
- Resources for Developing Mass Vaccination Clinics (Feb. 2021)
<https://www.mass-vaccination-resources.org/>
- USP COVID-19 Vaccine Handling Toolkit (Jan. 2021, version 2.0)
<https://www.usp.org/covid-19/vaccine-handling-toolkit>
- Can Higher Education Institutions Mandate COVID-19 Vaccines for Employees? (Jan. 2021)
<https://nebhe.org/journal/can-higher-education-institutions-mandate-covid-19-vaccines-for-employees/>
- Investing in Student Mental Health: Opportunities & Benefits for College Leadership
<https://www.acenet.edu/Documents/Investing-in-Student-Mental-Health.pdf>

E. National Association Guidance on Reopening (cont'd)

American College Health Association

- The Power of Partnerships to Combat COVID-19 (webinar, April 9, 2021 at 3:00 PM)
<https://education.acha.org/products/the-power-of-partnerships-uc-davis>
- Higher Education COVID-19 Community of Practice (HECCOP) Discussion Forum (April 2021)
<https://app.smartsheet.com/b/form/f8f74325b6de442791a97d262f5d26be>
- ACHA: Checklist for Considerations Related to Reopening Campus Mental Health Service Operations (Jan. 2021)
https://www.acha.org/documents/Resources/COVID_19/ACHA_COVID-19_MentalHealthService_Checklist_1.19.2021.pdf
- ACHA: Higher Education Webinar: Planning for Vaccine Rollouts (video, Jan. 2021)
<https://www.cfr.org/conference-calls/higher-education-webinar-planning-vaccine-rollouts>
- Let's Talk Campus Vaccines: Routine, COVID-19, and Everything in Between (webinar Mar. 5, 2021)
<https://www.youtube.com/watch?v=7gDq7fG50Qo>
- Considerations for Reopening Institutions of Higher Education for the Spring Semester 2021, ACHA (December 2020)
https://www.acha.org/documents/resources/guidelines/ACHA_Considerations_for_Reopening_IHEs_for_Spring_2021.pdf
- An Overview of Options for COVID-19 Testing in Student Health Centers
<https://www.youtube.com/watch?v=wsB1q4Fk2-Q&feature=youtu.be>
- Using Wastewater Testing on Campus to Detect COVID-19
<https://www.youtube.com/watch?v=3SgnidatJHE&feature=youtu.be>
- Considerations for Higher Education Institutions as Student Return Home (Oct. 2020)
https://www.acha.org/documents/Resources/COVID_19/ACHA_Brief_Considerations_for_IHEs_as_Students_Return_Home_10.29.2020.pdf
- Resources for Organizations Planning COVID-19 Mass Vaccination Clinics (Dec. 21, 2020)
https://www.acha.org/ACHA/Resources/Topics/Mass_Vaccination_Clinic_Guidance_and_Resources.aspx

American Medical Association

- Reopening Colleges During the Coronavirus Pandemic-One Size Does Not Fit All
<https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2768917>

E. National Association Guidance on Reopening (cont'd)

- Coronavirus 2019 and the Athletic Heart: Emerging Perspectives on Risks and Return to Play
<https://jamanetwork.com/journals/jamacardiology/fullarticle/2772399>
- Coronavirus Updates – AMA Learning Network (November 2020, video)
<https://edhub.ama-assn.org/jn-learning/video-player/18562946>

Consortia for Improving Medicine with Innovation

- The COVID-19 Testing Impact Calculator
<https://whentotest.org/calculator/>

Council of Chief State School Officers

- Restart and Recovery: Considerations for Teaching and Learning
https://ccsso.org/sites/default/files/2020-07/CCSSO_RR_Consider_Teach-v3.pdf

Harvard School of Public Health

- Risk Reduction Strategies for Reopening Schools-Buildings (June 2020)
<https://schools.forhealth.org/wp-content/uploads/sites/19/2020/06/Harvard-Healthy-Buildings-Program-Schools-For-Health-Reopening-Covid19-June2020.pdf>

Johns Hopkins Public Health/Center for Health Security,

- Understanding the Accuracy of Diagnostic and Serology Tests: Sensitivity and Specificity (Dec. 2020)
<https://www.centerforhealthsecurity.org/resources/COVID-19/COVID-19-fact-sheets/201207-sensitivity-specificity-factsheet.pdf>
- The Johns Hopkins COVID-19 Testing Toolkit
<https://www.centerforhealthsecurity.org/covid-19TestingToolkit/>
- COVID-19 Planning and Self-Assessment Guide for Higher Education (June 15, 2020)
<https://www.opensmartedu.org/planning-tools/#guide>
- JHU eSchool+ Initiative K-12 Education Reopening Plans
<https://equityschoolplus.jhu.edu/reopening-policy-tracker/>
- Colleges at Risk of Explosive Virus Outbreaks (video)
<https://www.bloomberg.com/news/videos/2020-08-19/colleges-at-risk-of-explosive-virus-outbreaks-johns-hopkins-video>
- Our Evolving COVID-19 Responses (October 22, 2020)
<https://magazine.jhsph.edu/2020/our-evolving-covid-19-response>

E. National Association Guidance on Reopening (cont'd)

- What We've Learned About How COVID-19 Spreads (podcast, Nov. 9, 2020)
<https://podcasts.apple.com/us/podcast/197-what-weve-learned-about-how-covid-19-spreads/id1501336958?i=1000497766284>
- School Re-Openings in the Era of COVID-19
https://schoolhealth.jhu.edu/covid19_resources/modules/

National Collegiate Athletic Association (NCAA)

- Core Principles of Resocialization of Collegiate Sport (Publication 1)
<https://www.ncaa.org/sport-science-institute/core-principles-resocialization-collegiate-sport>
- Resocialization of Collegiate Sport: Action Plan Considerations (Publication 2)
<https://www.ncaa.org/sport-science-institute/resocialization-collegiate-sport-action-plan-considerations>
- Resocialization of Collegiate Sport: Developing Standards for Practice and Competition (Publication 3) <https://www.ncaa.org/sport-science-institute/resocialization-collegiate-sport-developing-standards-practice-and-competition>
- NCAA Division III COVID Question and Answer Guide (Update September 9, 2020)
https://ncaaorg.s3.amazonaws.com/compliance/d3/2020-21D3AMA_COVID19QandAGuide.pdf
- [NCAA Updated Return to Sport Guidelines \(Nov. 2020\)](https://ncaaorg.s3.amazonaws.com/ssi/COVID/SSI_ResocializationDevelopingStandardsSecondEdition.pdf)
https://ncaaorg.s3.amazonaws.com/ssi/COVID/SSI_ResocializationDevelopingStandardsSecondEdition.pdf

National Academies of Science, Engineering, and Medicine

- COVID-19 Testing Strategies for Colleges and Universities
<https://www.nap.edu/catalog/26005/covid-19-testing-strategies-for-colleges-and-universities>
- Mental Health, Substance Use, and Wellbeing in Higher Education: Supporting the Whole Student (2021)
<https://www.nap.edu/catalog/26015/mental-health-substance-use-and-wellbeing-in-higher-education-supporting>
- Strategies for Building Confidence in the COVID-19 Vaccines (Feb. 2021)
<https://www.nap.edu/catalog/26068/strategies-for-building-confidence-in-the-covid-19-vaccines>
- Adoption and Implementation of Campus COVID-19 Testing Strategies: (Feb. 22, 2021 Webinar)
<https://www.eventbrite.com/e/adoption-and-implementation-of-campus-covid-19-testing-strategies-webinar-tickets-138625902807>

E. National Association Guidance on Reopening (cont'd)

National Foundation for Infectious Diseases

- COVID-19 Vaccination Recommendations and Implementation (webinar, Jan. 6, 2020)
<https://www.gotostage.com/channel/ff5edf4ebb134ec481037f5c774daa3f/recording/f928c5a0d06a4a4ab7350cfe82ac1623/watch?regSource=website>
- COVID-19 Communications: Promoting Prevention Measures and Vaccine Confidence (March 2021)
<https://www.nfid.org/wp-content/uploads/2021/03/NFID-COVID-19-Communications-Report.pdf>
- COVID-19 Communications: Real-World Insights to Promote Vaccine Acceptance (webinar April 29, 2021)
<https://register.gotowebinar.com/register/2422023319349053199>

University of Michigan Health Lab

- Are Your Students in COVID-19 Pods? Help Them Stay Safe
<https://healthblog.uofmhealth.org/wellness-prevention/how-to-keep-covid-19-from-invading-your-pod-and-how-to-stay-safe-if-it-does>

The American Society of Heating, Refrigerating and Air-Conditioning Engineers

- Lessen the Spread of COVID-19 Indoors Through Ventilation Measures
<https://www.usatoday.com/in-depth/graphics/2020/10/18/improving-indoor-air-quality-prevent-covid-19/3566978001/>

Reduce Coronavirus Spread Through Improved Ventilation

- FAQs on Reducing COVID-19 Aerosol Transmission
https://docs.google.com/document/d/1fB5pysccOHvxphpTmCG_TGdytavMmc1cUumn8m0pwzo/edit
- How Coronavirus is Spread Through the Air
https://english.elpais.com/society/2020-10-28/a-room-a-bar-and-a-class-how-the-coronavirus-is-spread-through-the-air.html?ssm=TW_CC

Immunization Action Coalition

- Vaccinating Adults: A Step-by-Step Guide
<https://www.immunize.org/guide/>
- Resources for Undertaking Mass Vaccination Clinics (Oct. 2020)
<https://www.mass-vaccination-resources.org/>

E. National Association Guidance on Reopening (cont'd)

- Mass Vaccination on a College Campus (Oct. 2020, video, starts at time 1:22:04)
<https://www.mass-vaccination-resources.org/webinar/#videoHeading>

New York Times

- Coronavirus is Airborne Indoors. Why Are We Still Scrubbing Surfaces? (Nov. 18, 2020)
<https://t.co/3tkGoNbBeT?amp=1>

SECTION II: Special Concerns Related to Reopening

A. COVID-19 Screening: Health Questionnaires/ Student Agreements

- Colleges are Hiring Their Own Students as COVID-19 Safety Influencers
<https://www.nytimes.com/2020/09/26/style/coronavirus-campus-influencers.html?searchResultPosition=2>
- Bucknell University Community Responsibility Agreement
<https://www.bucknell.edu/life-bucknell/fall-reopening/students-families/student-health-safety/community-responsibility-agreement>
- Purdue University Protect Purdue Student Pledge
<https://protect.purdue.edu/pledge/>
- Saint Olaf College COVID-19 Student Health and Safety Pledge
<https://wp.stolaf.edu/covid-19/community-pledge/>
- Salus University Screening Questionnaire
<https://www.salus.edu/Salus/media/Images/Place%20Holders/Salus-Screening-Questionnairev3.pdf>
- Salus University Student Sign On Agreement (scroll down to Salus Sign On)
[https://www.salus.edu/News/Public-Health-Awareness/Coronavirus-Disease-2019-\(COVID-19\).aspx](https://www.salus.edu/News/Public-Health-Awareness/Coronavirus-Disease-2019-(COVID-19).aspx)
- Employee Daily COVID-19 Checklist (University of Massachusetts)
<https://ehs.umass.edu/sites/default/files/COVID%20Checklist-v2-4.30.pdf>
- Juniata College Plan to Test All Faculty and Staff for COVID-19
<https://www.juniata.edu/coronavirus/coronavirus-statement-faculty-staff-testing.php>
- Saint Joseph's University iCARE Student Health & Safety Pledge
<https://www.sju.edu/hawk-hill-ready/philosophy>

A. COVID-19 Screening: Health Questionnaires/ Student Agreements (cont'd)

- University of South Carolina Student Pledge
https://sc.edu/safety/coronavirus/ipledgecolumbia/take_the_pledge/index.php

B. Checklists - Actions to Consider in Reopening Campus

American College Health Association

- Checklist for Reopening Campus Medical Operations Under COVID
https://www.acha.org/documents/Resources/COVID_19/ACHA_COVID-19_SHS_Checklist_8.4.2020.pdf

American Council on Education (ACE)

- Recovery 2020: Key Questions for Campus Leaders
<https://www.acenet.edu/Documents/Higher-Ed-Questions-to-Ask-about-the-Fall.pdf>

American Council on Education (ACE)

- Equity in Student Mental Health During COVID-19: Lessons Learned
<https://www.higheredtoday.org/2020/09/21/centering-equity-student-mental-health-task-forces-lessons-learned-university-michigans-task-force>

Harvard Business Review

- 5 Tips for Safely Reopening Your Offices after COVID (May 20, 2020)
<https://hbr.org/2020/05/5-tips-for-safely-reopening-your-office>

Harvard School of Public Health

- Risk Reduction Strategies for Reopening Schools (June 2020)
<https://schools.forhealth.org/wp-content/uploads/sites/19/2020/06/Harvard-Healthy-Buildings-Program-Schools-For-Health-Reopening-Covid19-June2020.pdf>

Kuali Incorporated (AICUP corporate affiliate)

- Higher Education Return to Campus Guide
<https://www.kuali.co/resource/higher-ed-return-to-campus-guide>

B. Checklists - Actions to Consider in Reopening Campus (cont'd)

Lear Company

- Safe Work Playbook, 2nd Edition: A Guide to Preparing Workplaces During COVID
<https://www.lear.com/Site/Company/Safe-Work-Playbook.aspx>

National Association of College and University Business Officers

- COVID-19 Checklists for Campus Offices (requires membership).
<https://nacubo.org/topics/covid-19/covid-19-checklists>
- CARES Act and Accounting Compliance (Webinar, Oct. 23, 2020)
https://service.ringcentral.com/recording/play/gsmXEjV4k-a2EUhdYBZSKf3ybKUEWzHDm3Rq6SGTJNK1cq1PaRejIC8_cZjCZC

New York Times

- 80 Tips for Remote Learning from Seasoned Educators
<https://www.nytimes.com/2020/08/26/learning/80-tips-for-remote-learning-from-seasoned-educators>
- 7 Activities to Building Community in Your Online Classroom
<https://www.nytimes.com/2020/08/27/learning/7-activities-to-build-community-and-positive-classroom-culture-during-online-learning.html>

RCM&D, Incorporated (AICUP corporate affiliate)

- Back to Business: Higher Education Checklists for Reopening
[RCMD Checklist Web Link](#)

Saul Ewing Arnstein & Lehr (AICUP corporate affiliate)

- Checklists of COVID-19 Issues Facing Reopening (May 14, 2020)
<https://www.saul.com/sites/default/files/PDFs/May 14 2020 - Getting Back on Campus - Facing Opening or Partial Opening.pdf>
- Cybersecurity Considerations When your Workforce is Working from Home
<https://www.saul.com/node/63651>

Pennsylvania School Boards Association

- Pennsylvania School Reopening Insights Report (June 18, 2020)
https://www.psba.org/wp-content/uploads/2020/06/School-Reopening-Task-Force-Report_FINAL-061820.pdf

B. Checklists - Actions to Consider in Reopening Campus (cont'd)

Quality Matters

- Preparing for Remote Instruction: Higher Ed Checklist
<https://www.qualitymatters.org/qa-resources/resource-center/articles-resources/ERI-Checklist>

United Educators

- Manage the Legal Risk of Remote Learning
<https://www.edurisksolutions.org/WorkArea/DownloadAsset.aspx?id=4228>
- Checklist: Employee Layoffs Driven by Financial Pressure
<https://www.edurisksolutions.org/Templates/template-article.aspx?id=4208&pageid=134>
- Preparing for the Next Pandemic: Steps for Campus Closure
<https://www.edurisksolutions.org/blogs/?Id=4258>
- Updating Policies for Risk Management during COVID-19 (podcast, Nov. 2020)
<https://www.edurisksolutions.org/Templates/template-article.aspx?id=4301&pageid=94>
- Becoming a Point of Dispensing for COVID-19 Vaccines (United Educators, Jan. 2021)
<https://www.edurisksolutions.org/blogs/?Id=4335>
- Safety Checklist for Youth Camps on Campus
<https://www.edurisksolutions.org/WorkArea/DownloadAsset.aspx?id=3996>

University Business

- 10 Actions to Help Students Cope When Moving to Online Learning (March 16, 2020)
<https://universitybusiness.com/thousands-will-be-out-of-college-what-does-that-really-mean-for-students-and-institutions/>
- Preparing Your Campus to Prevent a COVID-Flu Twindemic
<https://universitybusiness.com/preparing-the-campus-to-prevent-a-covid-flu-twindemic/>

Western Interstate Commission on Higher Education (WICHE)

- Playbook: Regulatory Compliance for Digital Instruction in Response to COVID-19
<https://www.everylearnereverywhere.org/resources/pursuing-regulatory-compliance-for-digital-instruction-in-response-to-covid-19-policy-playbook/>

MSCHE

- Middle States Regulations on Accreditation and Distance Education
<https://www.msche.org/policies/faqs-for-covid-related-distance-education/>

C. Faculty Concerns on Returning to Campus

- What Employers Should be Planning for in the Second Year of the Pandemic (Video, March 2021)
https://zoom.us/rec/play/Lsv3_hi3pPMDbXE9GSZ9DJxd_bhZIUIUbIIcCzotI9-wJ310g8iPKXm4j12iKRRGljmOUXDyGFYkKP49.j8v2TB3mDjh3pneE?startTime=1617206410000&x_zm_rtaid=-KDfKKpSSumLIRISOa_hxA.1617300092082.be5089d76eaa777a03ab2364437ceef2&x_zm_rhtaid=376
- When College Faculty become Campus Tech Support. (March 2021)
<https://www.everylearnereverywhere.org/blog/when-students-turn-to-faculty-for-tech-support-tips-to-help-them-stay-on-track/>
- COVID-19 and the Acceleration of Digital Transformation
https://dx.educause.edu/phases/learn?utm_source=Selligent&utm_medium=email&utm_campaign=Campus_Monthly&utm_content=03-25-21
- EEOC Updated Guidance on Teleworking Arrangements (September 8, 2020)
<https://www.eeoc.gov/wysk/what-you-should-know-about-covid-19-and-ada-rehabilitation-act-and-other-eeo-laws>
- Faculty Want a Say in Whether They Teach Face to Face. The Conversation is Not Going Well.
<https://www.chronicle.com/article/faculty-want-a-say-in-whether-they-teach-face-to-face-the-conversation-is-not-going-well>
- Reopening College Campuses Amid COVID-19: Transitioning Faculty Back to Campus
<https://engage.acenet.edu/portal/site/~fedba21d-b8fe-400b-9c1a-8bb5e0603bff/tool/fddffa7b-bb63-460f-928b-942215883c3f?contentid=1888&cldee=dXJvZGFAYWljdXAub3Jn>
(podcast, registration required)
- Faculty and Staff Guide for Returning to Campus-Villanova University
<https://www1.villanova.edu/content/dam/villanova/hr/documents/Returning%20to%20Campus%20Guide.pdf>
- Measures to Support Faculty During COVID-19 (Inside Higher Education)
<https://www.insidehighered.com/advice/2020/09/04/advice-academic-administrators-how-best-support-faculty-during-pandemic-opinion>
- After Reopening Must Employers Extend Teleworking Upon Request?
<https://www.stevenslee.com/eeoc-issues-new-covid-related-guidance-on-teleworking-arrangements/>
- Can Organizations Require Employees to Have a COVID-19 Vaccination?
<https://www.corporatecomplianceinsights.com/legal-issues-mandatory-covid-19-vaccinations/>

C. Faculty Concerns on Returning to Campus (cont'd)

- Faculty Confidence in Online Learnings Grows – Slightly. (October 6, 2020)
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D. Creating a Student Community in a COVID-19 World

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D. Creating a Student Community in a COVID-19 World (cont'd)

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Pearson Education

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- Effective Hybrid Teaching Involves Students
<https://www.pearsoned.com/7-tips-from-research-for-effective-hybrid-teaching>

National Consortium of Telehealth Resource Centers

- Best Practices for College Campus Tele-Mental Health Program (webinar, Dec. 10, 2020)
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E. Balancing Safety and Lost Education

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E. Balancing Safety and Lost Education (cont'd)

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United Educators Insurance

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<https://www.edurisksolutions.org/blogs/?Id=4258>
- Student Waivers for Activities Conducted During the Pandemic
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- Expanding TeleHealth Services During the COVID-19 Pandemic
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E. Balancing Safety and Lost Education (cont'd)

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<https://www.rlps.com/2020/07/isolation-rooms-in-residence-halls/>

Kimmel Bogrette Architecture (AICUP corporate affiliate)

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American Council on Education

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G. Student Behavior/Campus Social Compact

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EdSurge

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National Academies of Science, Engineering, and Medicine

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<https://www.ue.org/education-matters/profiles-in-managing-risk/prevent-outbreaks-with-covid-court>
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H. How to Communicate Your Reopening or COVID-Related Events

- Lafayette College - Reopening communication (June 15, 2020)
<https://fall2020.lafayette.edu/2020/06/15/president-byerlyns-memo/>
- Reopening Campus Amid COVID-19: Tennessee Department of Health (Vimeo)
<https://vimeo.com/424087201>
- Ad Council COVID-19 Vaccine Education Initiative (March 2021)
<https://adcouncilvaccin toolkit.org/>

H. How to Communicate Your Reopening or COVID-Related Events

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- Communicating in a Crisis: Emerging Approaches to Reach Admitted and Enrolled Students in the Age of COVID-19 (complete the registration form to view the recording)
<https://insidehighered.us2.list-manage.com/track/click?u=ed1d2ff123b6b83dd97022f88&id=0209df89c2&e=eb902599f9>
- COVID-19 Sample Notifications for Educational Institutions
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<https://www.craigslist.com/other-voices/commentary-stop-telling-us-not-panic-about-covid-19>
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- COVID-19 Resources for Public Relations Offices
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I. Strategic Planning

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- What's Next for Federal Student Aid? Possible Proposals. (podcast, March 12, 2021)
<https://www.acenet.edu/Pages/dotedu/38-Whats-Next-for-Federal-Student-Aid.aspx>