Business Efficiency Programs Update
October 2021 - Volume 11, Issue 10

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- **TimelyMD--**How to Ensure Equity on College Campuses

Latest from AICUP

2021-2022 Business Efficiency Program Manual
AICUP publishes a virtual manual on our many business efficiency/collaboration programs each year. Over the past year, our AICUP team has collected information on AICUP member participation in specific AICUP Programs; and calculated savings data from all business efficiency and shared services programs.

The final tallies on both appear in this year's Business Efficiencies Manual. It is important to measure these programs over time as part of the performance measurement of our AICUP work—this will be the second annual report in which we document cost savings per program in particular. Though it is not possible to put a dollar value on all the programs, the results are still very impressive.

Access the Business Efficiency Manual 2021-2022

AICUP Membership Directory
Several times a year, AICUP requests updated information from our member schools. Special thanks goes to the Executive and Administrative Assistants in the Presidents' offices for providing this information. AICUP has identified 16 institutional positions that are common across all college and university campuses. While the titles vary, the roles are similar.

To maximize the usefulness of the directory for mailings and invitations to individuals in similar roles, the 16 positions are consistent, as numbered, for each school. Please note:

- When an individual fills multiple roles on campus his or her contact information is repeated,
- If a position does not exist at an institution or has not been filled, "vacant" appears and
- the President is not numbered and found in the left hand corner.

The Membership Directory also includes information about the 90+ AICUP Corporate Affiliates as well as each school's legislative leaders (PA and US). The next update will be available in January.

Access the Membership Directory Summer Update

Lunch & Learn Webinar Series to Launch in 2022
Working with the providers of AICUP Endorsed & AICUP Member Preferred Programs,

AICUP is planning to launch a webinar series featuring these outstanding efficiency programs. Stay tuned for more details!
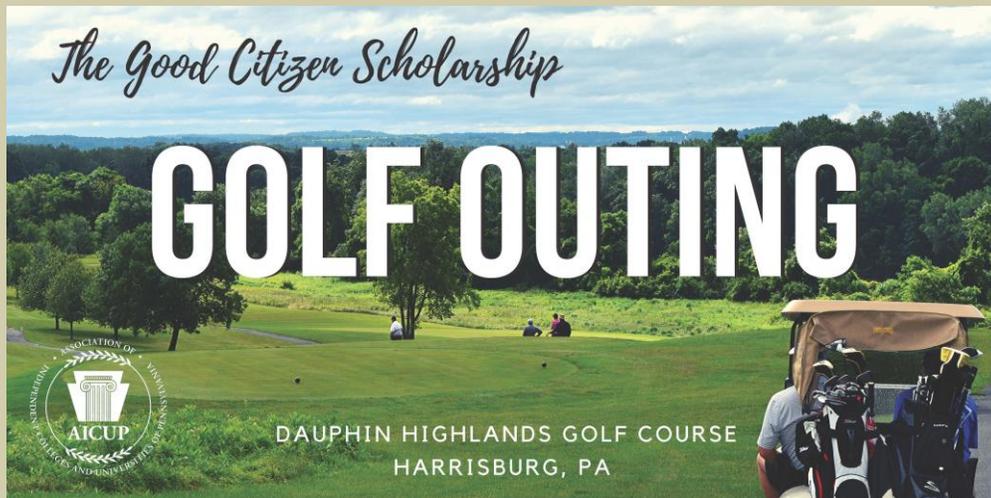
New AICUP Website

AICUP has been working over the summer to redo our website. We are happy to say that the redesign is complete and our new site launched last week.

The redesigned site focuses more on the 4 Pillars of AICUP – advocacy, business efficiency/collaboration, research and communications.

Check it Out!

Some links from previous Spotlights and other communications may no longer work. Please be patient during this time. If you need a document no longer accessible, please contact Kelly Carli.

PJ DICK

After numerous postponements, the AICUP Good Citizen Scholarship Golf Outing returned on Friday, October 15th at the Dauphin Highlands Golf Course. This was the first time AICUP hosted a golf outing in the fall and Mother Nature blessed us with a sunny fall day. While the gathering was smaller than the typical outings held in June, over $10k was raised for scholarships for students at AICUP member schools.

Gold Sponsor

Each year, AICUP's foundation provides the Good Citizen scholarships that are reserved for students who have shown extraordinary commitment to community service and have demonstrated creativity in shaping their chosen volunteer programs. This outing has raised over $130k for scholarships!

Breakfast & Lunch Sponsors

Thank you to all of the outing sponsors and the golfers from AICUP member schools - all of you make this event a great success!

Prizes Sponsor

Tackling Modern Governance with Diligent
~BoardEffect, a Diligent Company

This episode of TELUS International Studios, features Dottie Schindlinger, executive director of the Diligent Institute and co-host of the Corporate Director Podcast for Diligent Corporation. Diligent helps companies manage their governance, risk and compliance requirements, and the Diligent Institute serves as the research arm of the organization.

Diligent not only enables company leaders to streamline the day-to-day running of governance operations, but also to turn governance into a competitive advantage through the data their SaaS platform provides. As a result, Diligent's customer base is comprised of over 700,000 board directors and leaders around the world.

Listen Here

***AICUP's Contact: Ellen Glasgow at** eglasgow@boardeffect.com*

How Emission-Free Energy Certificates (EFECS) Help Achieve their Carbon Goals
~Constellation

Sustainability continues to be top of mind for energy managers. To develop a strategic plan, they must first determine their budget and carbon reduction goals. With the help of an energy supplier, colleges and universities can navigate the energy solutions that are available to them that meet these requisites.

Emission-Free Energy Certificates (EFECs) are one option, and an alternative to renewable energy purchases, that allow schools to quickly begin their process towards achieving and claiming lower emissions. This is an especially effective solution for –

- Schools that are not well-positioned to source their power from onsite renewable sources based on land or capital limitations
- Schools that do not have a specific sustainability roadmap established but want to communicate their incremental efforts and impacts

When purchased alongside electricity, EFECs guarantee that equivalent energy was created from emission-free sources. By purchasing EFECs, customers take the emission-free attributes that can come from several generating sources, like nuclear, solar, wind, hydropower and more, that do not emit greenhouse gases from combustion. However, most of the time, EFECs sold in the voluntary market are associated with nuclear or large-scale hydroelectric generation.
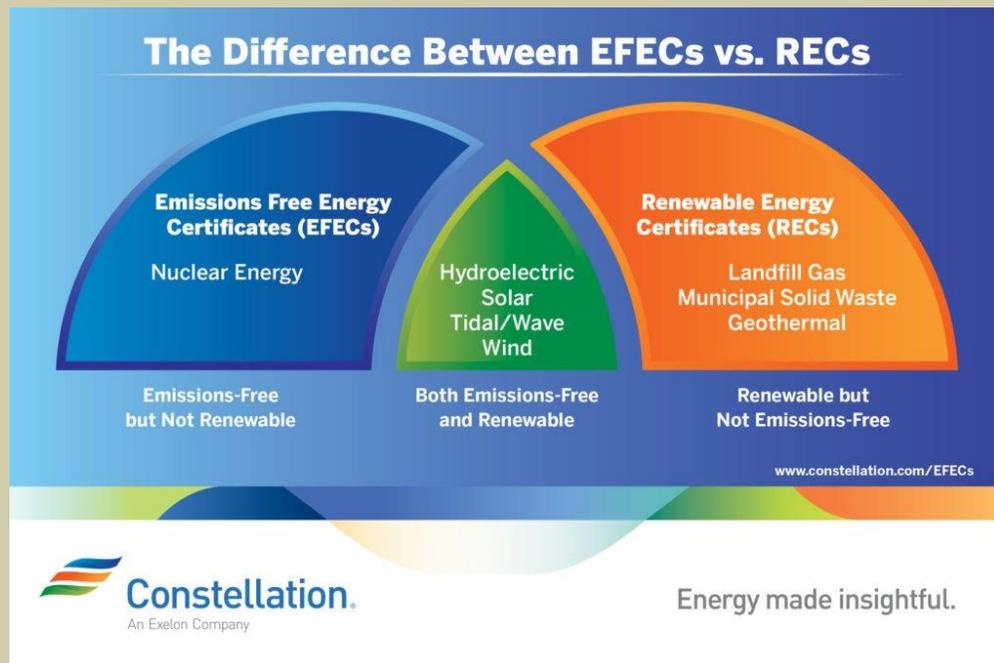
When weighing EFECs as an option for reaching sustainability goals, customers should:

1. consider whether their sustainability focus is on renewables or emissions,
2. understand emissions accounting and what energy claims can be made with EFECs, and
3. understand the growing importance of EFECs in the overall grid rate.

1. Delineating between renewable and zero-emissions goals.

Goals focused on being entirely renewable and on being emission-free both have their merits, but they are not the same. Renewable energy certificates (RECs) track the renewable and zero-carbon attributes associated with renewable generation, whereas EFECs track the zero-carbon generation attributes associated with emission-free generation, which can include, but is not limited to, renewable generation (e.g., nuclear, solar, wind, hydropower, etc).

The purpose of an EFEC is to support zero-carbon electric generation on the grid. Some REC sources like biomass and resource recovery have associated emissions and therefore cannot be labeled as emission free; however, renewables with zero emissions can generate EFECs. But not all EFECs (such as nuclear) are generated by renewable sources.

2. Understanding emissions accounting and the claims that customers can make with EFECs.

The World Resource Institute creates the greenhouse gas reporting standard that most

organizations use to account for their emissions, including emissions associated with purchased electricity, also known as "Scope 2" emissions. This guidance includes location and market-based accounting. All generation tracked throughout the market is provided certificates, whether renewable, emission-free or other emissions rates. As customers buy and sell these attributes, they can make associated renewable or emissions claims related to their energy use. For example, after purchasing an EFEC, a customer could promote their emission-free efforts as:

- Supporting demand for generation sources that do not directly emit greenhouse gases.
- Demonstrating support of energy generation that produces little to no emissions.
- Showing commitment to operate without adding to pollution.

EFECs are interchangeable substitutes for RECs in greenhouse gas emissions accounting, because zero carbon holds the same weight across both options. If zero carbon is a customer's main goal, EFECs may be the more cost-effective option.

3. Highlighting the importance of EFECs in the overall grid rate.

In 2019, 36 percent of electric came from zero-carbon generation, of which only 16 percent of which was renewable (i.e., solar, wind or hydroelectric). As we strive to reduce emissions from all electric generation, it is important to not just encourage new renewables but also maintain the existing zero-carbon generation, so that supply increases year over year. Several states have started to recognize the importance of emission-free energy as essential to sustaining lower grid emissions rates. New York, Illinois and New Jersey have all added nuclear power zero-emission credits to their clean power regulations. If a customer is not limited to only renewable technologies, using EFECs to support their goals can support all zero-carbon technologies that keep the overall emissions rate of the electric grid lower and achieve broader decarbonization goals.

All of these factors should be considered by energy buyers to ensure the credits they purchase are aligned with their defined sustainability goals. Constellation can help bring order to the chaos of environmental goals and reporting by providing emission-free options to your electricity supply and helping you to promote the benefits they may provide.

Quick Glimpse into the Latest Energy Headlines

AICUP's Contact: Blaire Miller at *blaire.miller@constellation.com*

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How Artificial Intelligence & Machine Learning are Changing the Energy Industry
~Constellation

Artificial intelligence or AI involves a computer's ability to adapt to a situation and create a unique solution that was not directly programmed. The energy industry has been tapping into the innovative world of AI to learn how to improve processes, ensure energy resiliency and to enhance the customer experience, among other pertinent goals.

Read More

AICUP's Contact: Blaire Miller at *blaire.miller@constellation.com*

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Software Financing Webinar
~First American Education Finance

Wednesday, November 3, 2021
2:00 - 3:00 PM
Register

Join First American Education Finance's education team, and other AICUP member schools, to discuss some of the current trends, challenges, and financial considerations that colleges and universities are facing when implementing new enterprise software solutions. They will share observations from clients regarding how they are navigating some of these issues and what strategies are helping to drive savings and better align implementation expenses with useful life.

What You Will Learn:

- Current investment trends shaping higher ed's digital transformation
- Strategies to mitigate overlapping expenses during ERP conversion
- How to appropriately align ERP implementation expenses to useful life
- How other schools are using these strategies to improve the success of their ERP transition

First American Education Finance *is the AICUP endorsed program provider of the* **Project & Equipment Finance program** *utilized by 34 AICUP Member Schools featuring:*

- *Deferred maintenance funding programs*
- *Short-term (3-7 years) asset finance programs*

- *Equipment rental lease programs*

AICUP's Contact: Matthew Rankin at *matthew.rankin@faef.com*

Title IX: Advanced Investigations Training
~D.Stafford & Associates

In light of the lingering issues caused by the COVID-19 pandemic, travel advisories and travel restrictions being implemented by colleges and universities, AICUP endorsed program provider, D.Stafford & Associates is offering a virtual course combining their two investigation classes.

Register
November 8-12, 2021
9:00 am to 5:00 pm each day
Standard Rate: $925 AICUP RATE: $645 (-$280)

This intensive Advanced Course, is designed for individuals who have at a minimum of 24 hours of investigative training, including completion of either the D. Stafford & Associates *Investigation of Sex Crimes for Campus Police, Public Safety and Civil Rights (Conduct/Title IX) Investigators*: *Conducting Trauma Informed Investigations" class (formerly called: Investigations of Sex Crimes for Campus Police/Public Safety Agencies),* the *Title IX Coordinator/Investigator Class* or a commensurate class offered by other organizations. The focus of this Advanced class is to enhance the knowledge and to build on the skills learned by attendees in the previous courses.

Course Description: In this practical applications course, participants will examine the complexities of sexual misconduct investigations within the higher education landscape to enhance their investigations skills. Focusing on conducting ethical and effective investigations, participants will have opportunities to apply the course concepts through case studies, interview practice, and structured examinations of witness statements.

Some of the key topics that will be covered include:

- Special cases including multiple perpetrators, case consolidation, and party non-participation
- Issues of ethics in investigations
- Identity issues including marginalized populations and group dynamics
- Statement analysis
- Alternative interview techniques
- The uses (and abuses) of technology in sexual misconduct cases

It will include lecture as well as providing ample opportunities for practical application of the concepts learned, as attendees will actively apply what they learn throughout the course to successfully manage the case study investigation.

This class will bring together sworn law enforcement, non-sworn public safety and civil rights investigators to conduct the investigation with a key takeaway being attendees understanding some of the intersections that lie between these two types of investigations, how they can work concurrently, and how schools and law enforcement can best collaborate to successfully investigate the case for purposes of compliance with Title IX as well as bringing appropriate cases forward for purposes of criminal prosecution.

Instructors for this course include seasoned criminal and civil rights investigators as well experts from the private sector and government. This course meets the requirements of training as required by Title IX and the Clery Act as amended by the Reauthorization of the Violence Against Women Act of 2013.

Next AICUP Training: Behavioral Intervention Team (BIT)/Threat Assessment Team (TAT)-November 30 - December 3, 2021 *See Below*

AICUP's Contact: Dolores Stafford at *dolores@dstaffordandassociates.com*

Behavioral Intervention Team/Threat Assessment Team Training
~D.Stafford & Associates

In light of the lingering issues caused by the COVID-19 pandemic, travel advisories and travel restrictions being implemented by colleges and universities, AICUP endorsed program provider, D.Stafford & Associates is offering a virtual course combining their two investigation classes.

Register
November 30-December 3, 2021, 2021
10:00 am to 5:00 pm each day *(until 3 PM on Day 4)*
Standard Rate: $715 AICUP RATE: $485 (-$230)

DSA is offering a Virtual 2.5-day Behavioral Intervention Team (BIT)/Threat Assessment Team (TAT) training course. This training course is designed for those who are new to a BIT or TAT team, as well as seasoned professionals.

Day one will focus on understanding violence by examining mass casualty incidents, targeted violence on campus, risk factors, the "pathway to violence", and other forms of campus violence.

Day two will build upon the knowledge acquired in day one with a focus on practically using threat assessment strategies within campus teams. Specifically, day two will address key considerations in campus safety plans, legal issues in threat assessment, team dynamics, documentation, threat assessment process, and the impact on those who do this work.

While each day will involve application of case studies and dissecting lessons learned, a greater emphasis on step-by-step application will be provided in comprehensive case studies that culminate on the final half day.

AICUP's Contact: Dolores Stafford at *dolores@dstaffordandassociates.com*

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What's New at JourneyEd?
~JourneyEd

Get the Best Deal for Your School's Microsoft Agreement
There are over 6 million ways for schools to combine Microsoft product licensing: let JourneyEd experts help you determine the ONE that's right for your school.

Why work with JourneyEd?

- As a Microsoft Gold partner, they know Microsoft and carry a full line of solutions
- A dedicated account manager for fast answers when you need them
- Competitive pricing and easy billing options
- No bids required for time and money saving cooperative pricing for Microsoft products in 11 states

Learn More

Empower the Next Generation with In-Demand Skills
Equip your students with the industry-leading digital tools they need to create persuasive communications in every class. Adobe Creative Cloud enables students with cutting-edge designs for user experience, AR/VR, digital painting, video effects, and so much more using their own computers and devices.

Creative Cloud gives students the tools and skills to become active content creators who are prepared for success in the modern workforce.

Join Now to get the best Value Incentive Plan (VIP) student pricing that Adobe has to offer. Student License Pack is ideal for department-level purchases at just $142 per

student/year (100 license minimum). All Apps plans only. That's a significant savings of nearly 50% off individual student purchase plans. And for a limited time qualifying customers can purchase a subscription of Student License Pack for 12 months.

Get a Quote

Dell Leasing Solutions for Your School's Budget

When managing technology resources across their product life-cycle, leasing can provide an effective way to minimize risk and maintain costs. JourneyEd.com offers Dell leasing solutions that fit most school's budget and/or technology plan.

Learn More

AICUP's Contact: Jason Watson at *jwatson@journeyed.com*

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VMware Webinar Series
~JourneyEd

JourneyEd.com, as the AICUP endorsed program provider of various software programs, is inviting you to attend a VMware Webinar Series that addresses ways to improve and secure your workloads. The following webinars will be offered throughout the fall - click to learn more about each one and to register:

- Protect Against Cyberattacks & Secure a Digital Workforce with VMware Carbon Black - *10/27*
- Safeguard Your Workloads with VMware Cloud Disaster Recovery - *11/3*
- Make Kubernetes Clusters Production-Ready with VMware Tanzu - *11/10*

Get more info & register

AICUP's Contact: Jason Watson at *jwatson@journeyed.com*

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AICUP Bond Finance Update
~Stifel

[Municipal Market Update - Week of 10/18/2021](#)

Stifel oversees the AICUP Debt Financial Advisory & Bond Program. Through this Program, AICUP members have managed all aspects of their debt portfolio. The program's highly experienced team includes the national Higher Education Practice Group of Stifel, Ballard Spahr and The Bank of New York Mellon Trust Company (as Trustee). The same individual team members employed by the program's participating firms have worked with the program since its inception in 1997, saving AICUP members both time and costs of issuance.

AICUP's Contact: Linda Eremita at [*eremital@stifel.com*](mailto:eremital@stifel.com)

Why Should AICUP Members Consider Joining the PAICU MEP?

The breakout session from the Campus Leaders Forum begins with a brief overview on what is a MEP, the benefits of the MEP, potential costs savings, how it works, and the vendors involved.

The majority of the session involves a panel discussion of participating member schools including: Alvernia University, Lackawanna College, Peirce College and Salus University, The discussion involves the panel members discussing:

- Why they joined the MEP
- The status of the current PAICU MEP
- The implementation process
- Lessons learned so far
- How the MEP has worked at specific colleges
- The process to include a MEP at colleges, the potential to reduce fiduciary liability, and more.
- Time permitting, the attendees will be allowed to ask questions of the panel.

View the [*video recording*](#) ***from the AICUP Campus Leaders Forum (June 24, 2021)***

AICUP's Contact: Michael Rhim at [*Michael.rhim@prmconsulting.com*](mailto:Michael.rhim@prmconsulting.com)

Aspect Consulting

Redesigning Business Processes in Higher Ed

Business process redesign (BPR) identifies core issues within an organization, helps to evaluate current workflows and their outcomes, maximizes existing tools, and aims to discover new methods for improving an organization entirely. BPR is also a great way to stay competitive, learn what other organizations are doing differently, and keep a competitive edge.

There are a plethora of events that prompt institutions to redesign their business processes. Staying relevant in this fast-paced and ever-changing world of new technology can be challenging; business processes established many years ago may be outdated and tolerable rather than efficient and meaningful.

Many colleges and universities use automation tools to improve workflows. And while automation, if appropriately used, can significantly increase speed and efficiency, some steps are often skipped, leading to more problems in both the short and the long term.   Adding automation to unstable workflows only places a band-aid on the overall issues within the organization. One could consider BPR as a mandatory prerequisite to setting up automation.

By first assessing the processes of each department individually and then the organization's business processes as a whole, business process managers and their teams are likely to find and resolve weak spots within the current processes. Additionally, sharing data across departments is a crucial step to ensuring maximum efficiency. Only then should the process of automation begin. Assess, redesign and then automate.

During the BPR stage, teams may discover new ways of using their current tools more effectively. They may find it beneficial to make minor updates to specific areas of the processes. In many cases, small investments can have a massive impact on the business processes as a whole. These investments allow institutions to save costs by stretching their current resources and improving their workflows simultaneously. Want more information? See below:

AICUP's Contact: Chris Bressi at cbressi@aspect-consulting.com

Baker Tilly

College & University NIL Readiness Assessment

Compliance departments are navigating name, image and likeness (NIL) in real-time as student athletes are already signing deals. Our NIL readiness assessment will help evaluate your institution's preparedness to address challenges, develop policies governing NIL that comply with your state's regulations and support the success of your student athletes.

Take the survey

Respondents will receive a digital copy of our survey findings and guidance to manage NIL.

AICUP's Contact: David Capitano at *dave.capitano@bakertilly.com*

Baker Tilly

King's College Engages Students & Leaders with eSports

At King's College, esports is a valuable asset. The varsity program offers vast growth opportunities for students, including mentorship and career development, as well as institutional revenue and academic programming. Esports also gives non-traditional student athletes the opportunity to be involved in an inclusive, team-oriented sport that creates an increased sense of pride in the college experience.

King's College Executive Director of Intercollegiate Athletics, Cheryl Ish, and Head Coach of Esports, Jamie Chagnon, illustrate how the esports program builds affinity, drives student engagement and institutional success, enhances recruiting strategies, provides ways to collaborate with IT and other departments and aligns with the college's mission.

Listen to the Podcast

AICUP's Contact: David Capitano at dave.capitano@bakertilly.com

The Benecon Group

Shared Services Health Plan: The Winning Solution for Funding Employee Health Benefits

What if there was a solution that gave you more control of your health insurance spending and was seamless to implement and administer?

Check out this video to learn how Shared Services can become your budget-solving solution (recorded during a *Corporate Affiliate Corner* during the 2021 **AICUP Campus Leaders Forum**)

Register for the webinar on October 27th

The Shared Services Health Plan Provides:

- Total Transparency - Know Where Every Dollar Is Spent
- Freedom to Select the Network & Administrator for your Benefits (or keep the same!)
- Complete Autonomy in Benefit Design for the Employees
- Limited Sharing of Risk Among Members (< 25%)
- Protection from Volatile Claims
- Annual Rate Caps
- Surplus Retention - Each member controls and retains 100%
- Proven Funding Model for 30+ Years

Please visit the *SSHP Interactive Resource Page* for additional benefits and details:

To schedule a personalized webinar or learn more about the benefits of SSHP and how it is different than other consortium models, please contact marketing@benecon.com.

AICUP's Contact: David P. Wuenschel at dwuenschel@benecon.com

BKD CPAs & Advisors

Annual Higher Education Outlook: Gain Traction, Find Sustainability

With so many issues facing the higher education industry, what does your institution need to gain traction and find sustainability?

Download your complimentary copy of the Higher Education Outlook to gain valuable insights as your institution develops a strategy and tactics moving forward.

[Download Your Complimentary Copy](#)

AICUP's Contact: Jeff Deane at jdeane@bkd.com

C&W Facility Services

Indoor Air Quality in the Age of COVID

The COVID-19 pandemic has challenged many areas where processes and procedures needed to be shifted to accommodate for our new environment. Now, with a greater portion of the population returning to work and school, it begs the question: What is the impact on our expectations for Indoor Air Quality (IAQ)? We know that the pre-pandemic expectations are no longer applicable; therefore, moving forward air quality management will be different.

In our latest white paper, David Auton, Senior Director Engineering and Maintenance, breaks down why we need to address the quality of a buildings air now more than ever. The three key areas of focus explore: filtration capability, air turnover capability, and the need for additional measures including daily process checks, air sampling, required skills and the impact on long-term sustainability.

[Download Full Document](#)

AICUP's Contact: Frank Hollister at frank.hollister@cwservices.com

CampusLogic

Lunch 'n' Learn w/Neumann University

Register
November 16, 2021
12:00 - 1:00 PM

This webinar will feature Neumann University's VP of Enrollment, Francesca (Fran) Reed, and Director of Financial Aid, Eileen Tucker from on their #studentfinancialsuccess model. Financial aid impacts every institutional goal, from enrollment to completion. It's time for a new model that gets all students to the graduation stage. Student Financial Success happens when schools eliminate financing friction - the #1 barrier to a higher education credential. Learn how to turn your enrollment and financial aid offices into a powerhouse that dramatically improves enrollment, retention and graduation rates.

AICUP's Contact: Matt Young at *matt.young@campuslogic.com*

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Graystone Consultng

Fall Investment Symposium

Please join The J.K. Meek Group at Graystone Consulting for their Annual Fall Symposium Series. They will host 45-minute conversations with Portfolio Managers, Strategists, and Industry Luminaries as they share their unique insights into global investment landscape.

Go Here for the Schedule/Agenda

RSVP to Receive More Info

AICUP's Contact: Allan D. House at *Allan.D.House@MSGraystone.com*

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RLPS Architects/RLPS Interiors

Seeing is Believing: The Power of Renderings to Share Your Story

The advent of Building Information Modelling (BIM) has opened a whole new range of possibilities for three-dimensional digital design renderings. Not so long ago, when we wanted to share a new building or renovation design concept with our clients, the options were limited. We could either provide a hand sketch or three-dimensional physical building model, using clay, paper, foamcore, wood or other materials. While the result was often beautiful and effective for sharing the project vision, it was also time consuming, static and, relatively speaking, a costly added expense. These realities limited the use of these methodologies.

Relative to the timeframe for planning, design and construction of a project, renderings are a quick tool to visualize ideas in three dimensions. They can also be helpful for seeing the multi-dimensional impact of potential changes. While there are costs associated with creating and updating renderings to reflect design revisions, the investment is considerably less than implementing significant changes during construction.

The biggest advantage to having renderings created to share your project's story is the value they provide for communicating with stakeholders throughout the life of the project. This can sometimes be years from the start of planning and design visualization to actual construction and occupancy.

To learn more about the advantages and the common misconceptions about renderings GO HERE to read the entire blog.

AICUP's Contact: Sarah Bennett at sbennett@rlps.com

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SHI International

Fall Executive Forum: Gear Up for a Hybrid Everything World

Taking place over three non-consecutive days in November 2021, the forum sessions are designed to help business, IT and procurement leaders research and adopt the best

strategies for driving business agility in a hybrid world.

With specialized content relevant to specific business needs and preferences, each day features a guest keynote speaker, vendor presentations and seminars from SHI and Stratascale experts—featuring solution tracks for infrastructure, end-user computing and cybersecurity solutions.

- November 3 – Building business resiliency and agility with hybrid infrastructure.
  Gear Up for a world of Hybrid Infrastructure with an exciting agenda of sessions exploring how to drive business agility, rethinking networking for new working models and improving both customer and employee experience.

- November 10 – Supporting your hybrid workers with effective end-user computing solutions.
  Gear Up for a world of Hybrid Working with best practices and innovative approaches to provisioning end user computing, creating an effective collaboration platform strategy and empowering workers to deliver great results.

- November 17 – Take a hybrid approach to securing your network at the core and the edge.
  Gear Up for Cybersecurity in a Hybrid World! Learn how to take a pragmatic approach to securing the hybrid workforce, how to protect the enterprise from new threats and why Zero Trust needs to be part of your security strategy.

[Register Here](#) for the event and for the full agenda.

AICUP's Contact: Mike Cruse at Mike_Cruse@shi.com

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TimelyMD

How to Ensure Health Equity on College Campuses

It's probably no surprise that the U.S. leads the world in health care spending — and yet, those who need care the most often can't afford it, leading to chronic problems and a lower life expectancy.

That's why ensuring equitable care is so important to the overall health of college

campuses. To fully thrive in today's increasingly stressful campus environment, students need not only equal access to physical and mental health support, but care that's specific to their unique challenges and circumstances.

Click the link above to learn the difference between equity and equality and why prioritizing access for populations with the greatest need is essential to ensuring that all students' needs are met.

Read the Blog

AICUP's Contact: Nara Smart at *nara.smart@timely.md*

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**AICUP
Business Efficiency
Programs**

www.aicup.org/Collaboration/BEP

Tom Foley
President

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AICUP Leadership:
Board of Directors
Committees & Working Groups
Staff